# NG98-010



FAX Received OCT 30 1898

# RECEIVED

NOV 04 1998

SOUTH DAKOTA PUBLIC UTILITIES COMMISSION

Addisorus folgs seines 191 Georges Stage P. B. Bye Till Stage City, Angel State 116 217 Stage Salestano 118 218 338 Salestan

Sizan M. Stewart

October 30, 1998

Telefax and Regular Mail Delivery

Mr. William Bullard Executive Secretary South Dakota Public Utilities Commission 500 East Capitol Pierre, SD 57501

Dear Mr. Bullard:

In its "Final Decision and Order" issued on November 8, 1995 in Midwest Gas' (predecessor to MidAmerican Energy Company) most recent rate proceeding. Docket No NG95-006, the South Dakota Public Utilities Commission ("Commission"), approved a three-year Incentive Gas Supply Procurement Program which began on November 1, 1995 for a three-year experimental period. MidAmerican today requests the Commission to continue the program for the later of an additional three-year period, or until such time as its purchased gas adjustment may be eliminated, whichever comes first.

As described in the Commission's Findings of Fact 6 and 12, the IGSPP develops a market-based benchmark for the delivered costs of gas, which becomes the reference price. If purchased gas costs incurred during the year are less than the reference price, one half of the first 3% of savings over the reference price are retained by the utility, with any savings in excess of 3% going entirely to the customers. If gas costs exceed the tolerance band. MidAmerican would absorb one half of the next 3% above the tolerance band. Any costs exceeding 3% above the tolerance band would go entirely to customers. The effect of the IGSPP is to allow customers and shareholders to share in the benefits that can be obtained when the utility endeavors to purchase low-priced supplies of natural gas.

MidAmerican's request regarding the IGSPP made herein is different from the request acted upon by the Commission at its Agenda Meeting held on October 27, 1998. MidAmerican's earlier request was not to extend the program, but just to allow IGSPP-related savings accrued during the third year of the operation of the IGSPP to be returned to customers as purchased gas adjustment bill credits and debits during the upcoming year.

The tolerance band changes each of the three years. For the first year of the program, the tolerance band is the reference price to 3.5% above the reference price. For year two of the program, the tolerance band is the reference price to 3.0% above the reference price. For year three of the program, the tolerance band is 0.5% below the reference price to 2.5% above the reference price.



Mr. William Bullard October 30, 1998 Page 2

The IGSPP has returned gas cost savings benefits to South Dakota customers. For the first annual period that the IGSPP was implemented, savings passed along to customers exceeded \$800,000. For the second annual implementation period, the savings passed along to customers were in excess of \$1.3 million.

MidAmerican's request is to continue the IGSPP as structured with the tolerance bands applicable in the third year of the period for an additional three-year period. MidAmerican anticipates the possibility that during this three-year period small volume customers will be enabled to cost-effectively transport gas, which could result in elimination of the purchased gas adjustment clause. In fact, MidAmerican is on this date filing in Iowa a plan to enable small volume gas transportation. The plan anticipates that customers will aggregate their daily usage nominations. In that plan, MidAmerican proposes to eliminate the PGA in Iowa in May 2000. MidAmerican is in the process of determining whether to extend the same type of transportation service to South Dakota.

MidAmerican believes that the IGSPP is an ideal transition device to a competitive gas supply environment. The IGSPP has proven to share the risks associated with competitive procurement of gas supply between customers and shareholders. The commission approved it as an experiment in the 1995 rate case, it has been successful and should be continued until gas is supplied to all customer on a fully competitive basis.

Accordingly, MidAmerican Energy Company respectfully requests the Commission to extend the Incentive Gas Supply Procurement Program in the manner proposed herein.

# South Dakota Public Utilities Commission WEEKLY FILINGS

For the Period of October 30, 1998 through November 5, 1998

If you need a complete copy of a filing faxed, overnight expressed, or mailed to you, please contact Delaine Kolbo within five business days of this filing.

Phone: 605-773-3705. Fax: 605-773-3809.

### NATURAL GAS

NG98-010 In the Matter of the Application of MidAmerican Energy for continuation of its Incentive Gas Supply Procurement Program

Application of MidAmerican Energy to continue its incentive Gas Supply Procurement Program for an additional three-year period or until such time as its purchased gas adjustment may be eliminated, whichever comes later. MidAmerican states that under a plan it has filed in lowa, it will enable small volume gas transportation and has proposed to eliminate its PGA in May of 2000. MidAmerican is in the process of determining whether to extend the same type of transportation service to South Dakota.

Staff Attorney: Karen Cremer Staff Analyst: Dave Jacobson

Date Filed: 10/30/98

Intervention Deadline: 11/19/98

## **TELECOMMUNICATIONS**

TC98-195 In the Matter of the Application of Network Billing Systems, L.L.C. for a Certificate of Authority to Provide Telecommunications Services in South Dakota.

Application of Network Billing Systems, L.L.C. for a certificate of authority to provide intrastate telecommunications services in the state of South Dakota Network Billing Systems is proposing to offer outbound interexchange telecommunications services. The Applicant does not propose to offer alternative operator services. Intrastate service is an add-on service available only if the customer subscribes to the company's interstate offerings

Staff Attorney: Camron Hoseck Staff Analyst: Harlan Best Date Filed: 11/02/98

Intervention Deadline: 11/20/98

TC98-196 In the Matter of the Complaint filed by Don Jiracek on behalf of GSA, Inc., Rapid City, South Dakota, against McLeod USA, Regarding Inadequate Service.

Complaint by Don Jiracek vs. McLeod USA. The Complainant claims that a delay of installation of telephone service caused loss of income. The Complainant is seeking \$33,000 in damages for lost business.

Staff Attorney: Camron Hoseck Consumer Affairs: Leni Healy

Date Filed: 11/02/98 Intervention Deadline: NA

You may receive this listing and other PUC publications via our website or via internet e-mail. You may subscribe to the PUC mailing list at http://www.state.sd.us/puc/



Andromica de Augu GEOGRAPIO P. G. GORGESTO GORGESTOS CARROS GEOGRAPIOS GORGESTOS CARROS GEOGRAPIOS

February 22, 1999

RECTIVES

三二八 医阿维斯

### SENT VIA FEDERAL EXPRESS

Mr. William Bullard, Jr. Executive Secretary South Dakota Public Utilities Commission 500 East Capital Avenue Pierre, South Dakota 57501

RE: MidAmerican Energy Company ("MidAmerican") Docket No. NG 98-010

Dear Mr. Bullard:

MidAmerican hereby files the prepared Direct Testimony of Mark A. Hewett and Karl A. McDermott in the referenced docket. This Direct Testimony is filed in response to Data Request No. 1. The enclosed Testimony supports MidAmerican's request to continue the Incentive Gas Supply Procurement Plan approved by the Commission in Docket No. NG 95-006.

MidAmerican files the original and thirteen (13) copies of each witnesses Testimony. Please note, for the convenience of the Commission, MidAmerican has enclosed for filing two versions of witness McDermott's Testimony: "Public Testimony-Redacted" and "Confidential." Both versions are exactly the same except in the "Public Testimony-Redacted" version, MidAmerican has redacted the confidential information. MidAmerican requests confidential treatment of the material that has been redacted from the "Public Testimony-Redacted" version.

# REQUEST FOR CONFIDENTIAL TREATMENT

Pursuant to Rule 20:10:01:41 et seq., MidAmerican Energy Company respectfally requests confidential treatment of the enclosed "Confidential" testimony of Karl A. McDermott that is marked confidential.

Mr. William Bullard, Jr. February 22, 1999 Page 2

MidAmerican requests that this testimony be accorded confidential treatment for three years, or such time as the Commission may deem reasonable.

The confidential materials constitute a trade secret, which, if released, would result in material damage to MidAmerican's competitive position, or give advantage to competitors and serve no public purpose. Such information is considered commercially sensitive. MidAmerican maintains the information is confidential and constitutes a tradessecret.

The confidential information contains information which if released to the general public would give an unfair advantage to existing and potential customers. National Furks and Conservation Association v. Morton, 498 F2d 765, 768 (U.S.C.A. 1974).

MidAmerican requests that the Commission file stamp one copy of each witness's testimony and return to MidAmerican in the self-addressed envelope enclosed in the overnight delivery. Should you have any questions regarding this filing or any matter related thereto, please do not hesitate to contact me.

Sincerely,

J. Gregory Porter Senior Attorney

281-2641

JGP\th
Enclosures

cc: Camron Hoseck

# BEFORE THE

# SOUTH DAKOTA PUBLIC UTHLITIES COMMISSION

IN RE: MIDAMERICAN ENERGY COMPANY	) ) DOCKET NO. NG 99 Y )	
AND THE PROPERTY OF THE PROPER		tanipini ya milailikushi

# DIRECT TESTIMONY

		OF MARK A. HEWETT
1	Q.	Please state your name and business address for the record.
2	A.	Mark A. Hewett, 601 Locust Street, Suite 500, Des Moines, Iova, 50303-0657.
3	Q.	By whom are you employed and in what position?
4	A.	I am employed by MidAmerican Energy Company ("Company" or
5		"MidAmerican") as Gas Supply & Trading Vice President. MidAmerican is
6		the successor in interest to Midwest Gas, a division of Midwest Power Systems
7		Inc., Midwest Gas received approval from the South Dakota Public Utilities
8		Commission for the Incentive Gas Supply Presumentent Plan that is the subject
9		of this testimony. Accordingly, reference beacin to MidAmerican shall include
10		its predecessor companies.
11	Q.	Please describe your educational background.
12	A.	In 1987, I graduated from Iowa Central Community College in Fort Dodge.
13		Iowa, with an Associate of Arts degree in Business. In 1989, I carned a
14		Bachelor of Science degree in Management Science from Brena Vista College
15		located in Storm Lake, Iowa.

ı Q.	Please describe your business employment experience.
2 A.	I have been employed by MidAmerican or its predecessor, Iowa-Illinois Gas
•	and Electric Company, since October 1987. From October 1987 until
4	November 1990, I held various customer service related positions. In
\$	November 1990, I was appointed Gas Supply Analyst for Iowa-Illinois. In
ť.	April 1992, I was promoted to Administrative Supervisor in the Gas Supply
7	Department and in August 1994, I was appointed Superintendent, Gas Suppl
8	Department. In July 1995, coincident with the merger of Iowa-Illinois with
9	Midwest Resources, Inc. into MidAmerican, I was assigned to the position of
10	Manager, Gas Supply Planning. I held that position until November 1997, a
11	which time I accepted the position of Manager, Corporate Development. In
12	September 1998, I returned to the Gas Supply Department and accepted my
13	current position of Gas Supply & Trading Vice President.
14 Q.	Have you previously provided testimony before regulatory authorities?
15 A.	Although I have not previously provided testimony before the South Dakota
16	Public Utilities Commission ("Commission"), I have provided testimony in
:7	proceedings before the Iowa Utilities Board and the Illinois Commerce
8	Commission.
9	
0	Purpose of Testimony
ı Q.	What is the purpose of your prepared direct testimony?
2 A.	The purpose of this prepared direct testimony is to provide information
<b>3</b>	supporting MidAmerican's October 30, 1998 Request for Continuation of the

1		three-year incentive das supply reconcinent ran ( issort & apparent by ac
2		Commission in Midwest Gas' most recent rate proceeding. Doctor No. NG-95
3		006 ("Final Decision and Order" issued on November 8, 1995). By providing
4,		such testimony, it is my objective to respond to the Commission's data request
5		regarding the IGSPP and to demonstrate to the Commission that the IGSPP is
6		appropriate for the Commission. MidAmerican and most importantly,
7		MidAmerican's customers. MidAmerican requests that the Commission
8		extend the term of the IGSPP for three years from November 1, 1998.
9	Q.	How is your testimony structured?
10	A.	My testimony will be structured in three primary sections. First, I will provide
11		a brief history of the formation and approval of the IGSPP by the Commission
12		Second, I will present the results of this successful experiment and demonstrate
13		that it is reasonable for the Commission to grant continuation. Finally, I will
14		address specific timing issues relative to MidAmerican's request for
15		continuation.
16	Q.	Does MidAmerican present other prepared direct testimony in this
17		proceeding?
18	A.	Yes, my testimony is offered in connection with that of Dr. Karl McDermet.
19		Dr. McDermott provides an objective assessment of the appropriateness and
21)		effectiveness of the IGSPP approved by the Commission over three years ago
21		Dr. McDermott sets forth a common sense framework which he uses to judge
22		the performance of the IGSPP. Applying this framework, Dr. McDerman

1		concludes the IGSPP has produced the desired results for MidAmerican
2		customers and should be continued.
3		History of IGSPP
4	Q.	Please describe the origins of the IGSPP.
5	A.	On May 1, 1995, Midwest Gas, a Division of Midwest Power Systems, Inc.
6		filed an Application to create a gas cost incentive mechanism in Docket No.
7		NG-95-006. MidAmerican's request was made in conjunction with an
8		application for approval to increase rates for natural gas service. Although a
19		settlement was reached between MidAmerican and stall regarding the general
10		rate increase, a consensus was not developed on whether the gas cost incentive
11		should be approved. Accordingly, MidAmerican and Commission staff fried
1.2		testimony on the issue and the parties briefed the legal issues prior to the
13		hearing held on October 5, 1995.
14	Q.	When did the Commission approve the IGSPP?
15	A.	The IGSPP was approved by the Commission at its regularly scheduled meeting
16		on October 17, 1995. The Commission voted to approve the IGSPP as revised
17		and adopted by the Iowa Utilities Board for a three-year experimental period
18		effective November 1, 1995. See, Midwest Gas, a Division of Midwest Power
19		Systems, Inc., Final Decision and Order, Docket No. RPU-94-3 (IUB, May 19,
20		1995) and Midwest Gas, a Division of Midwest Power Systems, inc., Order
21		Granting Rehearing in Part and Denying Rehearing in Part, Docket No. RPU-
22		94-3 (IUB, June 30, 1995).

### Q. Did the Commission's Order require periodic reports on the IGSPP?

1

11

12

13

14

15

16

17

18

19

20

21

22

23

A.

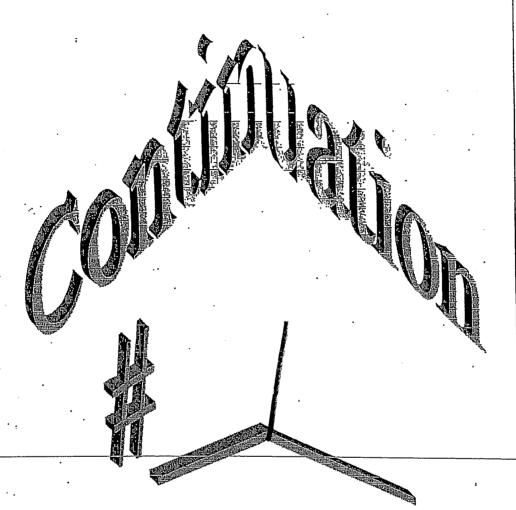
Yes. MidAmerican was required to file the benchmark price, (i.e., the reference Á. 2 price) on a monthly basis as part of the PGA. Additionally, MidAmerican was 3 ordered to file on a semi-annual basis a comparison of actual costs compared in 4 5 the reference costs. Based on this comparison, a portion of the total savings of excess cost would be divided by sales and added to the purchase gas adjustment 6 7 formula for the next six-month period comparable in seasonality. Finally, the Commission required MidAmerican to tile schedules setting forth the results of 8 the IGSPP semi-annually in accordance with all statutory notice requirements. 9 rate and tariff revisions. 10

# Q. Please generally describe MidAmerican's IGSPP as approved by the Commission.

The MidAmerican IGSPP develops a market-based benchmark for the delivered cost of gas. If actual costs are above a tolerance band, which in the third year was 2.5% above the reference price and 0.5% below, the Company and its customers share the above market costs on a 50/50 basis. Similarly, if the actual costs are below the tolerance band, MidAmerican shares the savings with its customers on a 50/50 basis. Thus, there is a symmetrical sharing of savings and above market cost around a normal operating range or "tolerance band."

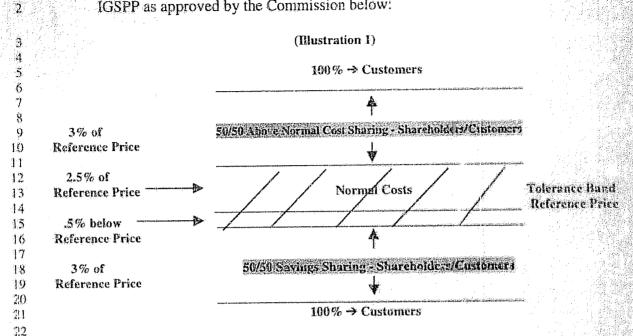
The tolerance band is necessary in order to account for premiums that the company must pay in order to secure high quality firm contracts with flexible delivery limits, to account for charges from the pipeline during extreme conditions to ensure supply security and reliability, and to account for

# CONFIDENTIAL #[]



Mit leave

imperfections in the index prices. I have illustrated the basic structure of the IGSPP as approved by the Commission below:



O. When did the IGSPP take effect?

- 24 A. The IGSPP commenced pursuant to Commission Order on November 1, 1995.
- Q. Looking back over the last three (3) years, does anything regarding the IGSPP surprise you?
- 27 A. Yes. The impact of the IGSPP on our gas procurement group has been more
  28 significant than I expected. Although I believed the IGSPP would have a
  29 favorable impact on customer gas cost, I did not foresee the dramatic change in
  30 culture that has resulted from incentive regulation. We are not the same group we
  31 were three years ago.
- Q. How has the inclusion of a gas cost incentive affected your group'sperformance?
- 34 A. Without a doubt, the most substantial change has been in culture. Although it is impossible to conclusively say any one individual change has produced a

particular result, I can, without reservation, say that we do a much better job today buying, selling and managing natural gas and transportation than we did three years ago. Although improvement over time may be expected, I believe the degree of improvement is significantly greater within MidAmerican as a result of the incentives inherent in the IGSPP. In essence, the Board's approval of the IGSPP has raised the standard against which MidAmerican's gas supply employees measure themselves.

Q. Does your previous answer imply that gas costs would have been at imprudent levels without the IGSPP?

A.

No. Prudence is not an absolute level, but rather a range of results or actions. MidAmerican, prior to the implementation of the IGSPP, was doing a prudent jub of managing customer gas costs. However, since the Commission approved the IGSPP, and MidAmerican augmented the incentive plan with an incentive compensation plan for gas supply department employees, those employees are more driven to aggressively pursue opportunities to reduce gas costs to the lower end of the prudence range. MidAmerican's philosophy is that to accomplish corporate IGSPP goals it is vital to have a compensation mechanism wherein if MidAmerican lowers gas costs relative to the reference price, employees within the gas supply group could directly benefit. Consequently, Employees are aware of the IGSPP and strive to beat the reference price as well as the pricing levels of other LDCs.

j	Q.	why do you believe the 1G514 has caused emphyses to be more focused on
2		gas costs?
3	A.	I have witnessed it first hand. Employees used to be concerned about procuring
4		gas on a prudent basis. Now, employees are relentlessly driven to beat the IGSPP
5		benchmark and competitor's costs. Employees know MidAmerican customers and
б		shareholders, as well as the employee, personally will benefit by producing
7		savings for customers.
8	Q.	What evidence do you have for your belief that MidA merican is buying,
9		selling and managing natural gas and transportation better today?
10	A	I have two primary reasons for my belief; one subjective and one objective. First
1 1		from a subjective perspective, I can confidently say that Mid-American is doing a
12		better job today because I have been a part of Mid American's gas supply group for
13		one of its predecessors) in one capacity or another since 1990. Based upon this
14		experience, I know the IGSPP has produced positive changes. MidAmerican is
15		not focused on proving prudent behavior, but rather aggressive behavior in
16		managing risks and reducing costs. Although this may appear to be a subtle
17		difference, the change in performance has been significant.
18	Q.	What is the second reason?
19	A.	The second reason is more objective. Lower gas costs. As set forth in Exhibit
20		(MAH-1), MidAmerican, during the three (3)-year IGSPP has consistently
2 %		produced the lowest gas costs in South Dakota. Similarly, in lowe, the other
22		jurisdiction in which the IGSPP is in effect, MidAmerican had the lowest gas-case

to end of

1	of five utilities in 1997 and 1998 and the second lowest of five utilities in the first
2	year of the IGSPP, 1996. See Exhibit (MAH-1).
3 <b>Q</b> .	To your knowledge, do any of the other LDC's represented in this
	comparison have gas cost incentive programs in place?
5 A.	No.
6 Q.	Are the skills of employees in MidAmerican's gas supply group the same as
7	the other utilities or the same as they were three years ago?
8 A.	No, MidAmerican has been successful in "retooling" its pas supply department
9	MidAmerican has searched the marketplace for innovative individuals with
10	varying skills and competitive experience within and outside the natural gas
11	industry. For example, since the IGSPP was approved by the Commission.
12	MidAmerican has hired a person with over 17 years of professional experience
13	with MidAmerican's largest interstate pipeline supplier. Enron Transportation &
14	Storage (i.e., Northern Natural Gas Company), hand a trader from MidCon Gas
15	Services, a pipeline account manager from Natural Gas Pipeline Company of
16	America, the second largest interstate pipeline system serving MidAmerican's
17	distribution system, and a capacity trader from one of MulAmerican's largest
18	competitors. Most recently. I hired a financial derivatives trader with over 10
19	years of interest rate and currency trading experience to lead MidAmerican's
20	effort to more aggressively and efficiently manage gas price risk.
21	It is not easy to attract top tier people from competitive businesses to a
22	Midwestern gas utility. However, MidAmerican has been able to demonstrate tha

Midwestern gas ntility. However, MidAmerican has bee the culture of its supply group is different than the traditional utility. This

difference is largely the result of incentives such as the IGSPP. The IGSPP, which in essence replicates the forces of an unregulated industry, has helped MidAmerican attract employees that have flourished in and are used to participating in a competitive marketplace. This "new blood" is helping improve the way MidAmerican does business and ultimately reduces costs paid by our customers toward the lower end of the prudence range.

# O. How has the introduction of incentives affected culture?

A.

It is amazing what people can do when motivated properly. Employees within my gas supply and trading group work harder, longer and are more sophisticated and relentless in pursuing savings than they were three years ago. Employees within the group realize that if MidAmerican customers realize lower gas costs (i.e., savings) they, through the associated incentive compensation plan, will also benefit. Employees are more committed to their individual responsibility and more committed to team objectives. I strongly believe this commitment allows employees to perform at a much higher level. Again, this does not mean that employees prior to the IGSPP had not been doing their job, but simply means that given the proper incentive MidAmerican can attract, retain and motivate employees who are more likely to perform at a higher level.

# Customers Have Benefited

Q. Please describe the results of the IGSPP during the initial three year period.

A. MidAmerican's customers have appropriately benefited more than anyone else.

During the time the IGSPP has been in place (through the six month period ending April 1998). MidAmerican's South Dakota sales customers have realized gas cost

1		savings relative to the established market price, of \$2.9 million. Annough earnes
2		of the IGSPP will undoubtedly point out that MidAmerican's shareholders have
3		benefited, such benefit (\$1.29 million over the same period) is greatly outweighted
4		by the benefit accruing to South Dakota customers as set forth in Exhibit
5		(MAH-3). MidAmerican strongly believes these results clearly demonstrate the
6		IGSPP, as approved by the Commission, has been a win-win program for all
7		involved.
8	Q.	Why is it reasonable for the Commission to continue a program that
9		produced \$1.29 million dollars for MidAmerican's shareholders?
10	A.	Because MidAmerican shareholders will not benefit unless MidAmerican's
11		customers benefit to an even greater extent. This is an appropriate alignment of
12		interests. If MidAmerican's shareholders benefit, by definition (i.e. plan design).
13		MidAmerican's customers have benefited by an equal or, most likely, a greater
14		amount. The fact that MidAmerican benefited during the experimental period
15		should be viewed as evidence of the program's success and not used as a reason
16		why the program should not be continued. After all, the purpose of an incentive
17		program is to recognize outstanding performance. The IGSPP simply prevides
18		MidAmerican a tool to lower gas costs and an opportunity to share in the success
19		of its efforts.
20	Q.	Do you believe MidAmerican could hold gas costs at the existing level without
21		a continuation of the IGSPP?
22	A.	No. I am concerned that taking a step away from meaningful incentive regulation
73		and the competitive mindset produced by the combination of the KESPF and

Ĭ,	incentive compensation would erode the benefits of the competitive culture
2	created over the last three years. I simply do not believe I will recognize the same
3	results from my department without an environment of meaningful incentives.

# Q. Do you believe MidAmerican has the potential for reducing costs further if the IGSPP is continued?

Α.

A.

Yes. In a volatile, complex market, it is difficult to imagine ever capturing all of the potential savings. This, of course, is why I believe the change in culture described in both my testimony and Dr. McDermott's is so important. Prior to the IGSPP, MidAmerican did the best job it could at recognizing and capturing opportunities. Now, through the change in culture produced by appropriate incentives, and the introduction and cultivation of new talent. MidAmerican is more prepared to not only create savings opportunities, but also to maximize the opportunities that are produced. In other words, the IGSPP has produced a "winning" culture that, if maintained, will yield substantial dividends to our customers.

# Continuation Effective November 1, 1998

# Q. When does MidAmerican request the continuation to be effective?

MidAmerican respectfully requests the Commission grant the authority to continue the IGSPP effective November 1, 1998. The last day of the initial three year period was October 31, 1998. Accordingly, if the Commission orders an effective date of November 1, 1998 and does so prior to May 1, 1999.

MidAmerican would be able to continue with the established reporting mechanism approved by the Commission in Docket No 95-006.

- Q. What is the significance of May 1, 1999?
- A. May 1, 1999 is the first day of the next semiannual comparison period. Although
- the last day of the initial IGSPP was October 31, 1998, MidAmerican collects data
- for the period November 1, 1998 through April 31, 1999. This information
- 5 reflects the savings realized for the same seasonal period and can be compared to
- date for the period extending from November 1, 1997 through April 31, 1998. In
- other words, there is an appropriate six month time lag between the comparison
- 8 period and the collection period. MidAmerican requests continuation effective
- 9 May 1, 1999 in order for the IGSPP to continue on without an interruption in the
- six month comparison and collection cycle.
- 11 Q. Does this conclude your prepared direct testimony?
- 12 A. Yes.

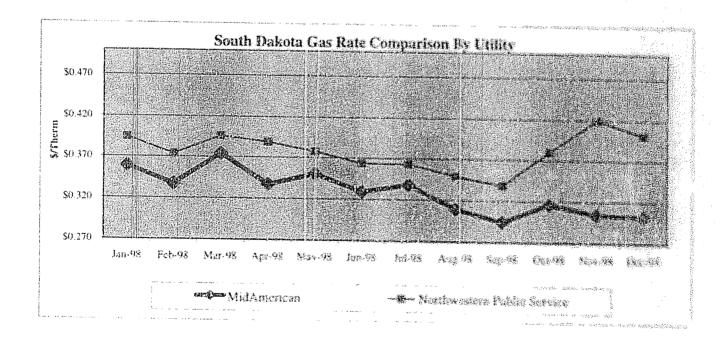
# BEFORE THE

# SOUTH DAKOTA PUBLIC UTILITIES COMMISSION

IN RE:
DOCKET NO MIDAMERICAN ENERGY COMPANY )
AFFIDAVIT OF <u>MARK A. HEWETT</u>
STATE OF IOWA )
STATE OF IOWA ) ) ss; COUNTY OF POLK )
COUNTION
I, Mark A. Hewett, being first duly sworn on oath, depose and state that I am the same
Mark A. Hewett identified in the following Direct Testimony; that I have caused the following
Direct Testimony, including any Exhibits, to be prepared and an familiar with the contents
thereof; and that the following Direct Testimony, including any Exhibits, are true and correct to
the best of my knowledge and belief as of the date of this Affidavit.
74//m#-
Mark A. Hewett Subscribed and sworn to before me.
a Notary Public in and for said County and State, this 1944 day of February,
and State, this <u>1 112</u> day of February, 1999.
Tind I What
Notary Public
Sealth Bland Sealth Mark Control of the Control of

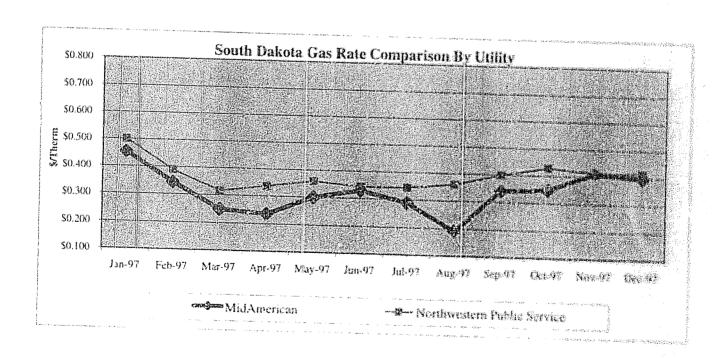
## MidAmerican Energy Company South Dakota Firm Gas Rate Comparison Average Residential Customer's Gas Costs

	* * .	Gas (	ivist Comp	aricor	By Utility	
	Usage					
	(in Therms)	Mid.	American	Nor	lhwestern	
Jan-98	214	\$	76.83	S		
Feb-98	179	s	60.32	S	66.87	
Mar-98	165	\$	61.71	S	65.35	
Apr-98	109	\$	36.73	S		
May-98	58	\$	20.30	S	21.89	
Jun-98	34	\$	11.19	S		
Jul-98	24	S	9.11	S	8.72	
Aug-98	21	\$	6.49	S	7.33	
Sep-98	25	S	7.36	\$		
Oct-98	39	S	12.32	Ś	14.02	
Nov-98	80	s	24.32	Š	33.53	
Dec-98	154	\$	46.51	5	61.79	
Totals	1,102	S	372.18	5	407.93	
ligher than Mic	1American	· ·				



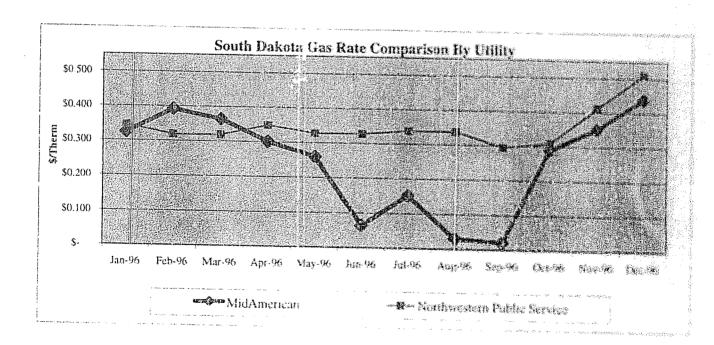
MidAmerican Energy Company South Dakota Firm Gas Rate Comparison Average Residential Customer's Gas Costs

	Usage	Cas	Cost Com	eriso	n By Utility	
	(In Therms)	Mid	American	Nor	thwestern	
Jan-97	214	\$	97.16	\$	107.31	
Feb-97	179	\$	61.40	\$		
Mar-97	165	\$	41.09	ক S	69,55	
Apr-97	109	\$		-	51.97	
May-97	58	\$	25.67	\$	36.68	
Jun-97	34		17.40	\$	20.77	
Jul-97	24	\$	11.15	\$	11.63	
Aug-97		\$	6.91	\$	8.23	
Sep-97	21	\$	4.01	\$	7.54	
Oct-97	25	\$	8.50	\$	9.96	
	39	\$	13.53	\$	16.72	
Nov-97	80	\$	32.80	\$	33.12	
Dec-97	154	\$	60.83	\$	63.60	
Totals	1,102	\$	380.45	S	All the Wall Laborator	
6 Higher than Mic	American	•	G-554-940	Ş	437.11 15%	



MidAmerican Energy Company South Dakota Firm Gas Rate Comparison Average Residential Customer's Gas Costs

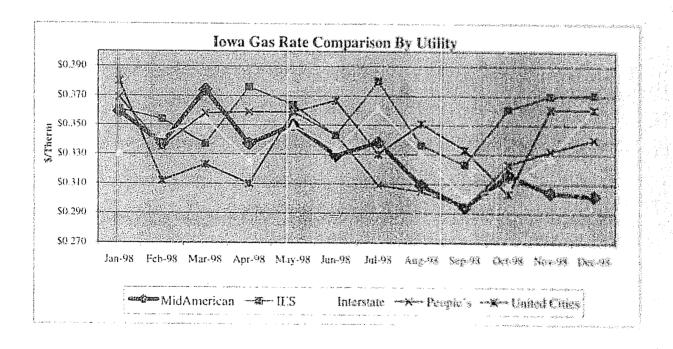
	Usage	Gas	Cost Comp	arisor	i By Utilinj
	(In Therms)	Mid	American	Nor	thwestern
Jan-96	214	\$	69.44	S	73.93
Feb-96	179	\$	70.17	Ŝ	57.05
Mar-96	165	\$	60.06	Š	52.59
Apr-96	109	s	32.81	S	37.95
May-96	58	\$	15.02	Š	18.95
Jun-96	34	S	2.18	Š	11.11
Jul-96	24	s	3.65	\$	8.10
4ug-96	21	S	0.63	S	7.08
Sep-96	25	S	0.50	S	7.36
Oct-96	39	Ş	11.23	Š	12.00
√ov-96	80	S	28.08	S	32.89
Jec-96	154	\$	67.81	Š	78.30
Totals	1,102	s	361.38	s	397.30



MidAmerican Energy Company Iowa Firm Gas Rate Comparison Average Residential Customer's Gas Costs

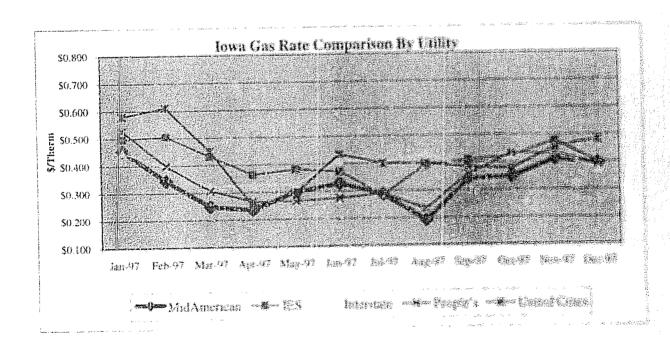
		10
1		

				Ga	s Cost (	Son	npariadr	H	v.Utdav	12/12/9	
	Usage	िक क्षेत्र विकास को जाता है है। इ.स.च्या	3 greenegran Sterness Benefit patentity	eratio dest	a (1990) Mercit is, <u>istolyan otta David</u> a	u tempera	ere adricementalism	F41774-29	<b>第</b> 0年以外的1年1月1日		AND CONTRACTOR OF THE PERSON NAMED OF THE PERS
	(In Therms)	MidA	\merican		IES	In	terstate	p,	eople's	tini	ted Cities
Jan-98	214	\$	76.83	S	77.25	\$	70.78	S	78.97	S	81.32
Feb-98	179	\$	60.32	S	63,37	S	61.40	15	59.97	S	55.85
Mar-98	165	\$	61.71	\$	55.61	\$	58.48	3	59:07	5	53 30
Apr-98	109	\$	36.73	S	40.98	S	35.42	S	39.13	5	33.79
May-98	58	\$	20.30	S	21.11	Ś	20.28	\$	20.82	5	20.02
Jun-98	34	\$	11.19	S	11.66	S	11.35	Š	17.86	\$	12.48
Jul-98	24	\$	8.11	S	9.12	\$	8.67	3	7.42	\$	7.92
Aug-98	21	\$	6.49	S	7.06	9	6.94	S	6.41	5	
Sep-98	25	\$	7.35	S	8.08	\$	7.51	5	7.35		8.33
Oct-98	39	\$	12.32	9	14.08	5	12.05		12.60		11.62
Nov-98	60	\$	24.32	s	29.60	S	26.24	3	26.56	\$	24.88
Dec-98	154	\$	46.51	S	57.13		55.75	3	52.36		55.53
Totals	1,102	\$	372.18	\$	395.05	\$	374.87	\$	382.30	S	377.46
% Higher than I	MidAmerican				6%		<b>T</b> 9%		3%		



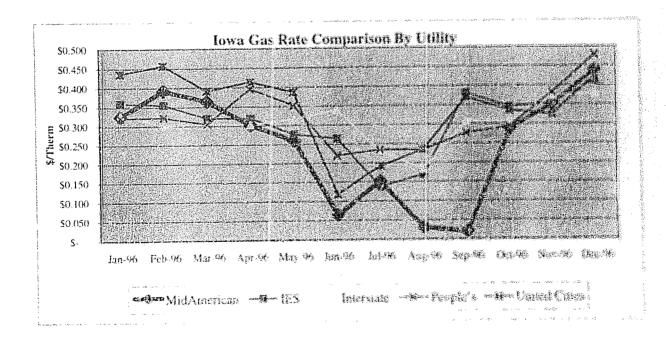
MidAmerican Energy Company Iowa Firm Gas Rate Comparison Average Residential Customer's Gas Costs

			1997		entero e area e e		1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		ries, Benine		
				in:	Cost C	STT:	gsē <b>ri</b> stri	Ö,	f <b>Lite</b> bry		
	Usage				n salthoras.	2	and the second second	454	n an amelikasi berse	<b>化基础</b>	led Citie
(In Therms)		MidA	MidAmerican		IES	Interstate		Peaple 5			
Jan-97	214	5	97.16	3	106.38	遨	95.01	1800	112.78		124.1
Feb-97	179	S	61,40	1	99.40	*	78.80		<b>学生</b> 题集	\$	t06.38
Mar-97	165	*	41.69		71.23	9	52.97	3	STICE	2	74.23
Apr-97	109	S	25.67		39.63	1	35.43		29.10	4	部制
May-97	58	*	17.40		22.10	3	推動	3	超線		17.2
Jun-97	34	3	\$1,15		12.65		14.03		0.35	4	技术员
Jul-97	24	\$	6.91	S	8.04	**	9.72		(1,186	\$	9.5
	21	5	4.01	3	8.23	13	9.05	\$	4.0%	\$	8.3
Aug-97	25	3	3.50	3	10.20	4	9.43	*	8.99		9.6
Sep-97	25 39	*	17.53	1	16.50	8	* 36		taat	*	14.5
Oct-97	80	\$	32.60	3	38.16		34.64	**	34.40	\$	
Nov-97 Dec-97	154	4		*	61.29	***	137. LEB	-	59. Gt		74.0
Totals	1,102	9	380.45	\$	483.76	- "	424.56	,	420.63	*	519.6
Higher than N	fldAmerican				274	Ė	控制		<b>事情</b> 的	}	. T.



MidAmerican Energy Company Iowa Firm Gas Rate Comparison Average Residential Customer's Gas Costs

			1996				William Section 1	244	liyoma i vo sa re	فالتحصيد	ensternation and the
			1	ans	Cout C	O.	parison	B.	, Utility		
	Usage	HANGE ALTONOMY COLOURS		,-,-,,,,						~ ~ ~ **	va es atentro do
	(In Therms)	MidAmerican			IES	Interstata		People's			ted Cities
Jan-96	214	\$	69.44	\$	76.93	\$	70.51	3	69.69		93.30
Feb-96	179	\$	70,17	3	63.55	\$	53.62	5	<b>57.64</b>	<b>E</b>	61.60
Mar-96	165	\$	60.06	S	52.80	\$	50.25	\$	50.16	#	<b>包4.</b> 题是
Apr-96	109	\$	32.81	\$	34.77	3	\$3.0£	杏	40,16	\$	45.12
May-96	58	\$	15.02	S	16.07	4	18.34	3	20.42		建雄
Jun-96	34	\$	2.18	S	9.01		11.54		7.45	\$	4.01
Jul-96	24	\$	3.65	\$	3.29	6	5.54	5	4.62		4.55
Aug-96	21	\$	0.63	\$	3.55	\$	3.84	\$	4.91	8	4.91
Sep-96	25	S	0.50	\$	9.53		字:学是	1	6.93		9.25
Oct-96	39	\$	11.23	10	13.42	3	12.GB	1	特。排		13.10
Nov-96	80	S	28.08	6	28.32	1	29.84	S	35.48		26.00
Dec-96	154	S	67.61		63,45	44	54.20		73.61		65.00
Totals	1,102	S	351.38	\$	374.59	**	354.77		390.54	*	434,35
% Higher than	MidAmerican				40	ř	41		5%		20%



# 

Scan ~ \_\_\_\_\_~ # Pages [\_\_\_]

MidAmerican Energy Company IGSPP - South Dakota Summary of Savings

	Na	v95 - Apr96	M	ay96 - Oct96	N	ov96 - Apr97	or97 May97 - Oct		Nov97 - Apr98		Total Savings	
Reference Price	\$	19,947,739	\$	11,689,680	\$	23,500,609	4	13.712.610	\$	17.447,669		
Actual Costs	5	19,010,921	\$	11,256,933	\$	22,332,725	\$	12,876,219	\$	16,609,716		
Savings	\$	936,818	S	432,746	\$	1,167,884	\$	836,301	\$	837,953	<b>9</b>	4,211,792
& Below Reference		5%		4%	5%			6%	5%		***	रक्षणकार क्यूना <i>श</i> ासन
3% of Reference Price	S	598,432	\$	350,690	\$	705,018	\$	411,378	\$	523,430	\$	2,588,949
Customer Savings	\$	299,216	\$	175,345	\$	352,509	\$	205,689	\$	261,715	\$	1,294,475
Shamholder Savings	5	200.216	T part	175,345		352,509	*	205,689	4	201,715	\$	1,294,475
Total Customer Savings	68	637,602		257,401	*	815,375	\$	630,702	\$	576,238	3	2,917,318



# BEFORE THE

# SOUTH DAKOTA PUBLIC UTILITIES COMMISSION

IN RE	· BOCKET NO.
MIDA	MERICAN ENERGY COMPANY )
	<u>DIRECT TESTIMONY</u> <u>OF</u> <u>KARL A. MCDERMOTT</u>
	<u>BACKGROUND</u>
1 <b>Q.</b>	Please state your name, position, and business address.
2 A.	My name is Karl A. McDermott. I am a regulatory and economics consultant affiliated
: <b>3</b>	with Burgess Consulting. My address is 2611 South Homerlake Road, Homer, Illinois,
4	61849.
5 Q.	Could you please describe your background and qualifications?
6 A.	Yes. I have been working in the field of regulatory economics and policy for over twenty
7	years. I have held positions at the National Regulatory Research Institute, Argonne
8	National Laboratories, on the staff of the Illinois Commerce Commission, as advisor to
<u>p</u>	the select joint committee on regulatory reform in the Illinois General Assembly, as
10	President of the Center for Regulatory Studies and for the last six years I held the position
11	of Commissioner on the Illinois Commerce Commission, I hold a B.A., M.A., and Ph. D
12	in Economics and I have also taught regulatory economics at the Illinois State University

2

13

I have attached my curriculum vitae for additional information Exhibit \_\_\_\_(KAM-E)

# PUBLIC TESTIMONY - REDACTED

- Q. During this time have you participated in the development or review of any regulatory incentive programs?
- Yes. I first became interested in the application of incentive regulations in 1039. When I 3 AL. joined the staff of the Illinois Commerce Commission I was part of the staff completing a Department of Energy research grant to investigate inecutive mechanisms. As a result of 5 this work, I produced testimony regarding the application of incertive mechanisms to 6 control the construction costs of Illinois Power's Clinton Nuclear Power plant. Since that 7 time, I have authored a number of reports, presentations and papers on the application of 8 incentive regulations. As a Commissioner at the Illinois Commerce Commission I had 9 the opportunity to review a number of incentive programs ranging from gas storage 10 capacity projects to the price cap regulation adopted for Illinois Bell Telephone 11: (Ameritech). In addition, I have lectured and advised the regulators in a number of least 12 European states on the applicability and design of incentive regulatives for use in the 13 electric and natural gas industries. 14

### PURPOSE

16 Q. What is the purpose of your testimony?

- 17 A. I have been retained by MidAmerican Energy Company ("MidAmerican") necessive and
  18 provide an objective assessment of the effectiveness of the Incentive Cas Supply
  19 Procurement Program (IGSPP) in generating cost savings for customers.
- 20 Q. Can you summarize your findings for us briefly?
- 21 A. I have examined the changes in the management of gas stopply and gas systems of exempts
  22 at MidAmerican in order to identify the officers of the implementation of the Respirence
  23 have identified a number of changes to both group and individual behavior that I believe

# PUBLIC TESTIMONY - REDACTED

- account for the success of the IGSPP. These changes in behavior are indicative of a cultural change that is induced by the introduction of company and individual incentives. It is apparent to me that the IGSPP has had the precise effect on cost reduction behavior that the Commission contemplated when it approved the IGSPP in 1995. Based on my findings, I recommend the Commission continue the IGSPP.
- 6 Q. How is your testimony organized?
- My testimony is divided into four sections. First, I review the nature of incentive mechanisms as policy instruments designed to alter behavior. Second, I examine the types of indicators that can be used to measure whether behavior has changed. Third, I provide the results of my evaluation. Finally, I conclude my testimony with a summary of my findings.

12

13

1

2

3

4

5

# THE NATURE OF THE INCENTIVES

- Q. Are there any preliminary matters that are necessary to conduct an evaluation of the IGSPP?
- 17 Yes. Before conducting an evaluation it is essential that we clearly understand the nature
  17 of incentive mechanisms and how they affect decisions. An incentive in designed to
  18 change the level of effort directed toward the completion of a task. In most cases it
  19 involves an attempt to harness the private profit motive in order to benefit the public
  20 interest. The profit motive can be influenced through a reward and/or penalty for
  21 achieving or not achieving a specific objective. Figure 1 depicts this situation in a

supply and demand diagram.

Value

C = cost

٧,

ľ





A.

# Q. Please explain Figure 1.

e = effort

In short, Figure 1 shows that the amount of effort expended is dependent upon the potential marginal benefits. Under traditional regulation, the rules and policies of a regulatory commission create a particular marginal cost of effort (MC<sub>R</sub>) and marginal benefit (MB<sub>R</sub>) of performing the regulated activities. A regulated utility can maximize the value of the effort expended by expending a level of effort (e<sub>R</sub>) that equates the marginal benefits to the marginal cost. Thus, even traditional regulation is a form of incentive regulation, since the rules, policies and accounting treatments determine the marginal costs and benefits associated with the utility's efforts.

=MCR

=MB<sub>1</sub>

 $=MB_R$ 

B = benefits

Of course, the level of effort under traditional regulation,  $c_{th}$  can be influenced by regulators. Incentive regulation, in its many forms, is a recognition of this fact. Hy adopting new policies and rules, the regulator may increase the benefits of a particular activity. If the marginal costs of effort stay the same, then the goal of the incentive is to increase the level of effort expended to  $c_{t}$  in order to capture the incremental marginal benefits of MB<sub>t</sub>. If the incentive is designed appropriately, the additional effort produced

by the incentive will produce cost savings that will in turn reduce customers' bills and increase the company's profits.

# 3 Q. Don't utilities have an obligation to be efficient without additional incentives?

A.

A.

Yes. However, efficiency is a relative concept. Each of us will behave efficiently consistent with the incentives that are embodied within the institutional framework that we are operating within. Referring to Figure 1, once again, the level of effort exput forward by a regulated firm is the most efficient level of effort, given the marginal costs and marginal benefits to expending effort, produced by the regulatory framework. Generally it would not be reasonable to expect that the firm would put forth the level of effort at e1, absent some change in the incentives.

Under incentive regulation we change the benefits and costs of putting forth effort in order to induce changes in behavior. When incentive regulations are adopted the ner benefits to customers and the utility are being maximized by a level of effort e<sub>1</sub>. But the real point here is that the levels of effort e<sub>2</sub> and e<sub>1</sub> are not really comparable. The activities and efforts expended under regulation are driven by a separate set of incentives that are no longer applicable when incentive regulation is adopted and visa versa. It incentive regulation is remanded, it would not be reasonable to expect to see a regulated firm take the same risks and incur the same costs, nor produce the same benefits

# Q. Can you give some examples of incentive mechanisms?

Since any mechanism designed to influence behavior is an incentive mechanism examples abound. Any rate design or pricing strategy is a mechanism designed to affect consumer behavior. Even traditional rate base rate of return regulation is a form of incentive regulation. It is a form of price cap regulation that provides, through regulatory

lag, an incentive to cut costs.	Incentives are not the exception.	rather they constitute the
rule.		

б

A.

The competitive market place is another example of a vibrant incentive mechanism. In a competitive market, increased profit is the marginal benefit sought by increased effort. A rational person will only increase its effort to the extent that the potential benefit will exceed the additional effort.

- Q. Given that incentives are designed to modify behavior, at what level does this behavioral change occur within an organization?
- 9 A. Both at the individual and group levels. Behavior change at the group level can be thought of broadly as a "cultural" change in the corporate environment.
- Q. Please briefly explain the behavioral changes that result from corporate and individual incentives.
  - When a corporation adopts an explicit incentive mechanism it typically will remain a systemic behavior change. The focus changes from "don't do anything impendent" is "how can we maximize customer savings." This is especially true when the individual has higher compensation linked to corporate goals. New ideas will be explored new activities will be pursued and corporate resources will be allocated and managed in ways consistent with maximizing the marginal benefits of the incentive.

Introduction of incentives similarly affects individual behavior. When an individual knows he/she can make a difference, and be rewarded for it, the individual is more likely to expend incremental effort. Absent specific incentives, an individual will tend to concentrate his/her efforts on activities that produce the greatest individual marginal benefits (e.g., recognition), which may not incentable week directly week directly towards.

specific targets for the individual that align the employees individual targets with these of the organization.

4 Q. Does this imply that incentives may lead to decisions involving unnecessary risks?

1

2

3

15

16

17

18

19

20

21

22

- No. A well designed incentive that adopts a symmetric treatment of risk and reward 5 A. places a significant penalty on unnecessary risk. In the case of gas cost incentives, 6 having to absorb the costs above the benchmark/reference prices for gas would strike non-7 only at the bottom line of the company, but also would reduce the possibility of 8 incremental individual compensation. What an incentive does is induce the adoption of a 9 prudent risk management strategy. Reasonable risks can be taken if they are properly 10 managed. In order to fully understand, it is critical to recognize that "reasonable" 11 behavior is not an absolute, but rather a continuum of potential actions. 12
- Q. Are the effects of incentives, such as the IGSFP, on behavior directly and objectively observable and measurable?
  - A. Not generally. The fundamental purpose of incentives is to extract the positive behavior that will increase the probability of success. In most cases we can observe only indirect measures or indicators of behavioral change. For this season. I believe regulators should be less concerned about how much savings any specific action produces and more concerned that the systemic process leads to results that benefit consumers. The goal under incentive regulation is to produce changes in behavior that produce a set benefit for customers. To achieve the goal, our attention should be focused on the most gracial indicator of success—lower costs—and not the individual transactions. The test

- measurement of success is the net impact on customers. If the net impact is lower costs,
- then the program is a success.
- 3 Q. In your opinion, does the IGSPP have the elements of an appropriately designed
- 4 incentive mechanism?

9

Yes. My examination of the IGSPP augmented by the personal compensation incentive indicates that it is a well-designed, symmetric incentive structure and has induced levels of efforts to capitalize on cost-saving opportunities as well as increased efforts to avoid actions that could raise the cost of serving customers.

# FRAMEWORK OF IGSPP EVALUATION

- 10 Q. How did you analyze the effects of the IGSPP?
- As stated above, the most appropriate way is to analyze the success of the program as a
  whole by measuring the "bottom line" results. I did this by reviewing the programs
  performance against two objective market indicators: cost of gas relative to the market
  based reference price and MidAmerican's cost of gas relative to other utilities. In order
  to test the objective evaluation, I then considered whether there were specific individual
  indications of behavioral changes which support the findings regarding the programs
  "bottom line" performance.
- 18 Q. What objective benchmarks did you use to analyze the "bottom line" results?
- I used two. Keeping in mind the fundamental purpose of the IGSPP was to reduce gas

  costs, I compared the cost of gas procured during the IGSPP to the objective market

  based reference price embedded in the IGSPP and approved by the Commission. Second

  compared MidAmerican's gas costs relative to the other gas utilities in the states of

  South Dakota and lowa. Although the reference price should be the primary measure.

1.		believe the latter comparison is also a good objective performance indicator since it
2		reflects how similar utilities in similar markets performed.
3	Q.	How did you verify the results of the objective indicators?
ėļ.	A.	I analyzed MidAmerican's gas supply department for specific indications of behavioral
5		changes. I realized that if the results of the IGSPP were truly caused by behavioral
6		change, as the objective indicators appear to suggest. I would be able to find instances
7		where MidAmerican's gas supply group was either performing new tasks or approaching
8		old tasks in new ways.
9	Q.	What functions of the gas supply department did you review?
10	A.	My review, which included face-to-face meetings with the gas supply department
11		included, but was not limited to:
12		Gas and pipeline entitlement contracting practices
13		Storage utilization
14		Systems operations – dispatching, storage injection/withdraw
15		<ul> <li>Risk management</li> </ul>
16		<ul> <li>Incentive compensation</li> </ul>
17		<ul> <li>Employment practices – hiring outside experts, etc.</li> </ul>
18		<ul> <li>FERC Regulatory Activity</li> </ul>
19	Q.	Did you quantify the benefits derived from changes to individual gas procurement
20		functions?
21	Α.	No. It is not possible to identify, isolate and quantify individual changes or petions
22		occurring as a result of the creation of the IGSPP. As I explained above, incentive
23		programs such as the IGSPP change behavior (i.e., effort) and behavior is what effects
		· · · · · · · · · · · · · · · · · · ·

1		performance. Behavioral changes cannot be clearly dissected in a manner susceptible to
2		specific quantification. Thus, my conclusion that the IGSPP has been successful am
3	7	should be continued is not based on how much savings each action procheed but rather
4		on my view that the IGSPP has accomplished what it was supposed to
5		
6		<u>IGSPP RESULTS</u>
7	Q.	What are the results of your review?
8	Α.	Based on my experience of regulating utilities and designing various incentive
9.		mechanisms through regulatory policy, it is my belief that the Risply has element
10		behavior in a manner that has reduced gas costs. I have found a number of significant
11		changes that I believe help account for the savings that the IGSPP program has produced
12		In addition, I have found that the changes in behavior - what I would term "cultural"
3		change - have produced benefits for customers.
4	Q.	Can you provide more details regarding your findings?
5	Á.	Yes, I will in turn address both my findings regarding the two objective measurements
6		and several significant changes that have resulted from the change in culture caused by
7		the introduction of incentives.
8	Q.	Please provide the findings regarding the two objective measurements.
9	Α.	In summary, during the first 30 months of the ICEPP, MidAmenean's South Dakota sales
0 -		customers have realized \$2.9 million of gas cost savings relative to the established market
		based reference price. During this same period. Mid American has achieved the length
2		cost gas in South Dakota and Iowa. Specifically, as set forth in my lighter. ** *** *****************************
3		2) Mid American's one many through a set tobal

24

based reference price established in Docket No. No. 35, 4565. It should be romed that the

4		52.9 million in customer savings is net of MidAmerican's share of the savings.
2		Furthermore, in regards to an objective comparison of other utilities, as set forth in
3		MidAmerican witness Mark Hewett's prepared direct testimony in this docker. Exhibit
4	÷	(MAH-1), MidAmerican during the three (3) year IGSPP has consistently
5		produced the lowest gas costs in South Dakota and in lowa during the last two years, the
- 6		lowest gas cost of all five Iowa utilities.
7	Q.	Please identify several performance indicators that have occurred during the ICSPP
8		period that you believe support this objective measurement.
9	A.	During my review of MidAmerican's operations, I have identified at least five
10		fundamental areas where the company's behavior has changed. These are
11		Storage optimization
12		Index price management
13		<ul> <li>Contract negotiation and operations</li> </ul>
14		<ul> <li>Incentive compensation and personnel selection, and</li> </ul>
15		Cultural change.
16		I believe the significant change reflected by these specific areas is consistent with the
17		conclusions of the objective measurements.
18	Q.	Please describe the storage optimization program.
19	Α.	In the past, storage was often used primarily as a method of achieving peak reliability
20		Storage would be leased and an injection schedule developed to ensure that the supply
21		was available for peak needs.
22		[THIS PORTION OF KARL A MCDERMOTT'S TESTIMONY IS FILLED
23		CONFIDENTIALLY

# CONFIDENTIAL #[2]

### KARL A. McDERMOTT

2611 S. Homer Lake Fload Homer, IL 61849

Telephone: 217-896-2567

### Educational Background

Ph.D. 1990, Economics, University of Bineis

M.A. 1978, Public Utility Economics, University of Wysming B.A. 1976, Economics, Indiana University of Pennsylvania

Dissertation Tepic: The Monetary Theory of Production of John Maynard Keynes

### Professional Experience

### 5/98-present

### Consultant

Work for various clients in the electric, and telephone industry including the Edison Electric Institute, Georgia Power Co., Belli Adamse, and L. E. Burgess Consultants.

### 4/92-5/98

Commissioner, Illimois Commerce Commission

### Comestic

Serves as Chairman of both the Telecommunications Policy Committee and Electricity and Resource Planning Policy Committee of the Illinois Commission. Serves on the National Association of Plegulatory Utility Commissioners (NARLIC') Energy Resources and Environment Committee as the Chairman of its Environmental subcommittee. Made over one-fundated presentations and speeches on Telecommunications, Electricity, and Natural Gas industry topics. Served on the Presidents Global Climate Change Task Force, the Federal Energy Regulatory Commission's Pipeline Competition Tank Force, and as a member of the Harvard Electric Ploticy Group.

### International

In addition to regular Commission defines, served as part of the United States Energy Association and USAID existational affect in Eastern Europe. Lectured in Argentina, the Careti Republic Larva, Poland, Flomania, Fusais and Stocking. Participated in two ions USEA/USAID and World Bank servines in Vienna providing advanced regulatory training. In patchion, the Mindia Commission has hoster visits with the above issued countries as well as dispace.

Lithuania, and Estonia.

### 12/85-present 12/85-3/92

Chairman of the Board, Center for Regulatory Studies, Inc. President, Center for Regulatory Studies, Inc.

One of three cofounders of the Center. Involved in fundraising, organization, and program development. Focused on the development of statewide energy planning options for the State of Illinois, the introduction of competition into the natural gas market, environmental issues in Illinois, and competition in the illinois telecommunications market. Conducted research on the use of competitive bidding and avoided-cost pricing machinisms to acquire electricity supplies, the role of demand-side management in electricity supply planning, and the use of incentive mechanisms and the role of incentive regulation in our current regulatory environment.

### 1/88-3/92

Plesearch Scientist, Argonne National Laboratory

Served as an economic advisor to the office of Fossi Energy at DOE. Investigated possible ways to promote development of innovative emission control technologies in the electric utility industry as part of the Presidential Task Force on Regulatory Relief directed by Vice President Bush. Involved in writing a chapter in the State of Sicience and Technology Report No. 25 of the National Acid Precipitation Assessment Program (NAPAP) concerning the use of tradable emission permits to control acid rain. Performed work or incentive mechanisms to promote clean coal technology and the trading of greenhouse gas emissions.

Performed research on the nature of individuals risk perception regarding nuclear waste deposits on behalf of the office of Fladioactive Civilian Waste Management at the Department of Energy.

### 10/88-10/90

President Elect and President, Illinois Economic Association

Organized the 1989 Illinois Economic Association areast meetings and presided over the meetings.

# 4/89-present

Instructor, NARUC Introductory Regulatory Training Program

Instructed new public utility commission employees from various state commissions on the basic economic listues confronting regulators

### 1/86-3/92

Lecturer in Economics, Department of Economics, littrals State

Exhibit KAM-11
Page For 16

University

Taught both graduate and undergraduate public utility courses. Money and Banking, as well as introductory courses.

9/84-6/91 Instructor in Economics, Parkland Community College, Champaign,

Taught both Principles of Economics I and II, with a typical course load of two sections of 35-40 students per class.

9/84-6/86 Teaching Assistant, University of Illinois, Champaign, Illinois

Taught both Principles of Economics and Introduction to Econometrics. In the spring semester of 1985, was the supervisory assistant in charge of coordinating the Economics 101 assistance for Professor Fred Gotthiel.

6/82-12/88

Graduate School, University of Illanois, Champaign, Illanois

Completed all coursework towards Ph.D. and defended dissertation on 6/12/88. Fields of specialization were: Monetary Theory and Policy, Macroeconomic Theory, and the History of Economic Thought.

11/83-7/85

Consultant, Select Joint Subcommittee on Regulatory Reform.
Illinois Legislature

Investigated the effects of the AT&T divestiture and FCC decisions upon Illinois Telephone Utilities and assisted in identifying issues that require legislative action. Presentation of issue reports to the Telecommunications subcommittee and served on the local exchange subgroup in developing recommendations for a new Illinois Public Utilities Act.

8/83-1/84

Consultant, Governor's Sunset Task Force on Unity Regulatory Reform, Illinois Department of Energy and Natural Resources

Dalivered both written and crail reports on the issues of power plant certification, monitoring of construction costs, and allocation of power plant cancellation costs.

1/80-6/82

Economic Analyst III. Policy Analysis and Research District. Illinois Commerce Commission

Conducted research investigating the development and use of incentive mechanisms in utility requirem. Prepared and presented testimony on the use of incentive mechanisms in power plant construction.

Conducted research and assisted in developing testimony on this cost of service for electric generation to meet PUFIPA requirements.

Assisted in the development of proposals for PURPA innovative rates projects on productivity and time-of-use pricing, cost-benefit analysis. Assisted in the managing of consultants conducting this TOD cost-benefit study. Propared and presented testimony on the time-of-day pricing standards to meet the PURPA requirements.

Prepared and presented testimony regarding the use of quating in determining rates-of-return for litinois Bee Telephone Company and testimony regarding appropriate cost and pricing memoricing, and philosophy for Illinois Bell Telephone Company.

Exhibit \_\_\_\_\_(EAM-!) Page 5 of 16

Assisted in the investigation of capacity expansion, liteline rates efficiency measurement, and impact of deregulation in electric generation, water rate design; and investigated the impact of investment tax credit changes on utilities.

8/78-12/79

Senior Research Associate, National regulatory Research Institute. Ohio State University

Conducted research in the areas of telecommunication licensee contract fees and cost of service, the effects of budget billing plans on utilities and consumers, and methods of monitoring fuel adjustment clauses.

Assisted in research regarding marginal and average cost pricing time-of-use pricing, power plant productivity, and the examination of cost and price differences of Ohio municipal gas rates.

Assisted in the management of consultant subcontractors as well as supervising the presentation of cost and load research seminars.

9/79-12/79

Lecturer in Economics, Department of Economics, Ohio State University

Taught Macro Economic Principles to a class of approximately 100 students.

12/77-5/78

Cost Analyst, Action Computing, Laramie, Wyoming

Developed cost data for competitive pricing of bids for the provision of computer services provided by Action computing.

8/76-12/77

Graduate Research Assistant, University of Wyoming, Laramie, Wyoming

Assisted professors in conducting research and teaching of Principles of Economics, while completing a masters degree in Economics with specialization in Public Utility Economics and Industrial Organization Theory.

### Awards

1986

Alpha Lambda Delta Outstanding Teacher of Freshman Award at the University of Illinois

1983

Thrift Prize at the University of Illinois for the paper entitled. The Allocation of Savings: An Investigation of Portfolio Composition of Chicago Households"

# **Professional Society Activities**

Alpha Lambda Delta Honorary Society

Exhibit \_\_\_\_\_(KAM-1) Page 7 of 16

American Economic Association
Association for Social Economics
Canadian Economics Association
Econometric Society
Transportation Public Utilities Group of American Economic Association
Illinois Economic Association
History of Economics Society
Royal Economic Society

### Additional Education

Michigan State Public Utility Course; Michigan State University

Seminar on Austrian Economics at Marquette University, Milwaukee, Wisconsin, conducted by the Institute of Humane Studies, Menlo Park, California

State of Illinois; Certificates in SPSS and advanced SPSS Computer Software Classes and TSO Operations

Illinois Bell Telephone Seminars on Separations and Settlements, Embedded Direct Analysis (EDA), Costs and Demand Analysis, and Engineering Characteristics of Telecommunication System

### Publications

McDermott, K.A. "Is There a Plational Path to Implementing Competition?" The Electricity Journal, Vol 9:1 Jan-Feb 1996.

McDermott, K.A. "Changing Regulatory Incentives." G. Enholm and J. Robert Malko Eds., Reinventing Electric Utility Regulation. Public Utility Reports Inc. Vienna, VA 1995.

McDemott, K.A. "The Evolution of the "Investment Systems:" Keynes: Theory of Employment and Money Revisited." Review of Social Economy. Volume 51:1. Spring, 1993.

McDermott, K.A. - Discussant, "The Urban Ozone Abatement Problem." Cost Effective Control of Urban Smcg. R. Kosobud, W. Testa, and D. Hansan Eds. Federal Reserve Bank of Chicago. November 1993.

McDermott, K.A. et. al. "Strategic Use of Incentive Mechanisms as a Flequiatory Policy Tool." The Electricity Journal. Vol 5, No. 10 December 1992.

McDermott, K.A. "Electric Utilities: Control Cost Reducing Methods". Chapter 7 in David South ed. "Technologies and Other Measures for Controlling Emissions: Performance, Costs and Applicability." National Acid Precipitation Assessment Program, State-of-Science/Technology Report 25, January 1990.

McDermolt, K.A. and Christopher Marme. 'The Quantity Theory of Money of J.M. Keynes: From the Indian Currency to the General Theory.' D. Walker Ed. Perspectives on the History of Economics Thought. Edward Edgar Publishing Co., Brookfield, VT (1989).

McDermott, K.A., and M.S. Gerber. Computer Assisted Regulatory Analysis and Its Potential Application to the Colorado Public Utilities Commission. The Natural

Regulatory Research Institute (1979).

McDermott, K.A., A.G. Buckalew, and D.Z. Czamanski. Towards and Analysis of Telephone License Contracts and Measured Rates. The National Regulators Research Institute (1979).

McDermott, K.A., J-M Guldman, and C. Odie. Budget Billing Plans for Electric and Gias Utilities: An Analysis and Some Recommendations for Change. The National Regulatory Institute (1979).

# **Publications: Conference Papers**

McDermott, K.A. and Cindi Schieber. The Use of Nontraditional Universal Service Programs in a Competitive Local Exchange Market. Presented at the National Association of Regulatory Commissioners Biennial Conference (1996).

McDermott, K.A., D.W. South, and K.A. Bailey. Indentive Mechanisms as a Strategic Option for Acid Rain Compliance. Presented to the Future of Incentive Regulation in the Electric Utility Industry (November 1991).

McDermolt, K.A., D.W. South, and K.A. Bailey. Flote of Emission Allowances in Utility Compliance Decisions. Presented at the Eighth Annual International Pittsburgh Coal Conference (October 1991).

McDermoltt, K.A., K.A. Bailey, and D.W. South. Claus Coal Technology and Emissions Trading: Is There a Future for High Sulfur Coal Under the Clean Air Act Amendments of 1990? P.R. Dugan, D.R. Quigley, Y.J. Attia (eds.), Processing and Utilization of High Sulfur Coals IV, proceedings of the Fourth International Conference on Processing and Utilization of High Sulfur Coals, Idaho Fall, ID. sponsored by the U.S. Department of Energy, et al., Elseveir Science Publishing Co. Inc., New York, NY.

McDennott, K.A. and D.W. South. Incentive Mechanisms as a Strategic Option in the Design of Regulatory Policies. Presented at National Association of Regulatory Utility Commissioners, Committee on Electricity, Subcommittee on Strategic Issues, San Francisco (July 1991).

McDermott, K.A. and D.W. South. Achieving Efficiency Through Emissione Trading: Paradoxes, Misconceptions and Market Performance. Presented at National Association of Regulatory Utility Commissioners, Committee on Electricity, Subcommittee on Environment and Efficiency, San Francisco (July 1991).

McDermott, K.A. and D.W. South. To Miligate of Not To Miligate: Sequipment Treatment of Emissions Trading Decisions and its Effect on Marketpiace Incentives. Presented at 84th Annual Meeting and Exhibition, Air and Waste

Management Association, Vancouver, British Columbia (June 1991).

South, D.W. and K.A. McDermott. Regulatory Incentives: A Means to Accelerate Clean Coal Technology Adoption for Acid Rain Compliance. Presented at Compliance and Emissions Trading Strategies: Facing Acid Rain Tradeoffs. Center for Regulatory Studies, Chicago, IL (June 1991).

McDermott, K.A. and D.W. South. Implementing Emissions Trading: Pegulatory and Compliance Planning Issues. Presented at the Workshop on Implementing the Electric Utility Provisions of the Clean Air Act Amendments of 1990. Midwestern State Public Utility Commission Issues, National Regulatory Research Institute, Chicago, IL (May 1991).

McDermott, K.A. and D.W. South. Clean Goal Technology and Acid Flam Compliance: An Examination of Alternative Incentive Proposals. Presented at the American Power Conference, Chicago, IL (April 1991).

McDermott, K.A. and D.W. South. *Emissions Trading: Implications for Regulatory Policy.* Presented at the 20th Annual Meeting of the Illinois Economic Association. Chicago, IL (October 1990).

McDermott, K.A., and D.W. South. The Future of Clean Coal Technology: An Evaluation of the Proposed CCT Incentives in S. 1630. Presented at the 20th Annual Meeting of the Illinois Economic Association. Chicago, IL (October 1890).

McDermott, K.A., and D.W. South. The Future of Clean Coal Technology. An Evaluation of the Proposed Incentives in S. 1630. Presented at the Seventh Annual International Pittsburgh Coal Conference, Fittsburgh, Penn. (September 1990).

McDermott, K.A. and D.W. South. The Future of Clean Coal Technology. An Evaluation of the Proposed Incentives in S. 1630: Presented at the Seventh NARIJC Biennial Regulatory Information Conference, Columbus, One (September 1990).

McDermott, K.A. and D.W. South. *Emissions Trading: Implications for Regulatory Policy*. Presented at the Seventh NARUC Binning Regulatory Information Conference, Columbus, Ohio (September 1990).

McDermott, K.A. Alternatives to Pale of Flaturi Regulation in the Telephonic Industry: A Survey of the New Incentive Mechanism Proposals. Illinois Economic Association (October, 1988).

McDermott, K.A. Market Structures in the Local Communication Market Fact and Fiction. Presented at the Intra-MSA Telecommunication Conference (September, 1988).

Exhibit \_\_\_\_\_(KASL1) Page 11 of 16

McDermott, K.A., and Christopher Marme. The Quantity Theory of Money of J.M. Keynes: From the Tract to the General Theory. Proc. of the 14th Annual Meeting of the History of Economics Society (June, 1987).

McDermott, K.A. Competitive Pricing and the Local Telephone Service Market. Some Problems of Balancing Equity and Efficiency. Illinois Economic Association (October, 1986).

McDermott, K.A., M.J. Morey, and K. Costello. The impact of Solf-Selective Tariffs in Telecommunications Markets: The Design of an Experiment. Proc. of the Fifth NARUC Biennial Regulatory Conference (September 1986).

McDermolt, K.A., An incentive Plan to Control Power Plant Construction Costs. Third NAFIUC Biennial Information Conference (September 1981).

McDermolt, K.A., and K. Costello. The Measurement of Efficiency and the Application of Incentives to Regulated Industries. Proc. of the second NARUC Biennial Regulatory Information Conference (September 1980)

### Publications: Reports

McDermott, K.A. Avoided Cost Prioring Theoretical listues and Problems in Estimation. Prepared for the Illinois Department of Energy and Natural Pesconces, June 1990.

McDermott, K.A. Least-Cost Planning in the Natural Gas Industry: An Overview of the Issues. Prepared for the Illinois Department of Energy and Natural Resources (December 1989).

McDermott, K.A. Equity issues in a Least-Cost Planning Environment. Prepared for the Illinois Department of Energy and Natural Resources (Ciclober 1985).

McDermott, K.A. An Analysis of Prudency Evaluation Within A Least-cost Planning Framework: The Case of Natural Gas Planning. Prepared for the librois Department of Energy and Natural Resources (October 1989).

McDermott, K.A. Consumer Choice Under Fisk and Uncertainty: The Role of Fisk Perceptions as a Causal Factor in Consumer Decisionalisting. Prepared for the Energy and Environmental Systems Division, Argome National Laboratory for US DOE Office of Civilian Padicactive Waste Management (April 1989)

McDermolt, K.A. The Effects of Alternative Definitions of the Obligation to Serve on the Least-Cost Plans of Local Gas Distribution Companies. A Report for the Northern-Illinois Alliance to Support Least-Cost Utility Planning (February 1989).

McDermott, K.A., J.L. Carlson, M.J. Marry, P.C. Hempfell, and W. Misuski. A Complete and Economic Study on Proposed IPCS Regulation RISEs: Hazardeus Waste Prohibitions. Prepared for The Illinois Department of Energy and Natural Resources.

McDermott, K.A. The Role of Prices and the Pricing System Within the Regulatory Process. Prepared for the Illinois Department of Energy and Natural Resources (October, 1986).

McDermoll, K.A. An Evaluation of the Minimumien of Total Regional Requirements as an objective in State-Wide (15ty Flancing Process, For the Illinois Department of Energy and Natural Resources (November 1985).

McDermott, K.A. The Economic Inconeves Provided by Section 9-215 (Excess Capacity Rule) of Processed Illinois Public Utility Act. A Memorardium to the joint committee (June 1995).

McDermolt, K.A. An Analysis of the Issue of Cross-Subsideration in the Local Telephone Market. Frequent for the Joint Committee on Public Unity Regulation

(May 1985).

McDermott, K.A. A Survey of State Regulatory Actions and Legislative Developments Resulting from the Divestitute of AT&T. Prepared for the Joint Committee on Public Utility Regulations, litness State Legislature (March 1955).

McDermott, K.A. A Memorandum to the Telegrammensations Policy Working Group on the Concepts of Competing, Competition and Market Structure (September 1984).

NicDermott, K.A. The Evolution of Competition in the Telephone Industry and the Critical Issues Facing the Illinois Legislature on the Deregulation of Telephone Service. Prepared for the Select Joint Subcommittee on Regulatory Reform Liufy 1984).

McDermott, K.A. The Review of Existing Power Plant Certificates, Membering of Power Plant Concellation Costs. Presented to the Sunset Task Force on Unity Regulatory Reterm (January 1984).

McDermott, K.A. Utility Efficiency Report Subtack IX - Feat report in Interestive Mechanisms. Prepared for the Illinois Commerce Commission (May 1981).

McDermott, K.A. Utility Efficiency Report Subtack IV - Evaluation and Chaice of Incentive Mechanisms. Illinois Commerce Commission for the U.S. Department of Energy (July 1980).

McDermott, K.A. Utility Efficiency Report Scatter II - Haview of Existing Incentive Mechanisms. Illinois Commerce Commission for the U.S. Department of Energy (March 1980).

McDermott, K.A. and K. Kelly. Estimating Fuel Prices, a Memorandom to the Virginia State Corporation Commission. National Regulatory Research Institute (1979).

McDermott, K.A. Summary of Regulatory Commission Activities on France Mant Productivity. The National Regulatory Research Institute draft report for the U.S. Department of Energy (1979).

# Unpublished Papers

McDermolt, K.A. The Rechiberks' Respice Function Deing the Hyperinfistions. An Alternative Test of the Causes of the Incommissions, (December 1987).

McDermott, K.A. From Real Was The German Hypschillation. A Residentiation of the Demand for Money Employing a Fully Specified Demand Function. (Deschip-1987) McDermolt, K.A. Eubbies During the Hyperinflation, its Engineed Test of the Interaction of the Double Bubble in Exchange Markets and Prices in Germany. (September 1987)

McDermollt, K.A. Evaluating the Causes of the Hyperindules: A Reexamination of Monetary Policy and Theoretical Debates Concerning the Factors Affecting the German Money Supply from 1919 to 1923 (August 1987)

McDermolit, K.A. Decentralization vs. Coordination. An Examination of the Options for Deregulating the Electric Supply Industry. (June 1985)

McDermott, K.A. Applied Faimess Theory: The Case of Allacating Cancelest power Plant Costs. (October 1963)

McDermott, K.A. In the Rational Expectations Equipment business Cycle Theory a Neo-Austrian Theory? (October 1983)

McDermott, K.A. An Examination of the Policy Alternatives for a Small Open Economy Experiencing a Trade Boom: The Case of Sterilization, Great Flattering and Profit Taxation. (August 1983)

McDermoti, K.A. The Transmission of Monetary Strocks to Real Variables in the Business Cycle. (July 1983)

McDermotti, K.A. The Economics of Revolutions: A Club Theoretic Approach and a Case Study of England, 1542-1649. (Summer 1993)

McDermott, K.A. Interest Rates, Market Efficiency and Especiations: The Effectiveness of Monetary Policy. (April 1983)

McDermott, K.A. Towards Developing a Franciscok for Evaluating incentive Mechanisms, Performance Measures and Institutional Choice in Consqueton (August 1981)

McDermott, K.A. A Critique of the Averan-Johnson Des and a Test of Some Alternative Hypotheses. Muster Thesis submitted to the Graduate School of the University of Wyoming. (July 1978)

McDemon, K.A. An Overview of the Theories of Regulation and Federal Policies for Regulated Industries. The National Regulatory Institute (1979).

### Presentations

McDermott, K.A. A Conflict of Paradigms: The Potent Role of State Regulation of the Natural Gas Industry. Presented to the Midwest Gas Association (Natural Section)

6, 1991).

McDermott, K.A. Exit and Entry: Who Will Bear the Pisk in a Competitive Natural Gas Industry. Presented at the conference "At the Crossroads. Restructuring the Natural Gas Industry," held by The Center for Regulatory Studies (October, 1991).

McDermott, K.A. "To Serve Man" - The Golden Aule or a Visit to the Twilight Zone: How to Reconcile the Obligation to Serve with Competitive Market Forces. Presented to the Gas Policy Committee of the Illinois Commerce Commission (April 16, 1991).

McDermott, K.A. and D.W. South. Regulatory Treatment of Emissions Trading Decisions and Their Effect on Marketplace Incentives. Presented at the Notice of Inquiry Public Hearing, Illinois Commerce Commission (March 1991).

McDermott, K.A. The National Energy Strategy: Impacts on the Farm Sector. Presented to the Illinois Farm Bureau Leadership Conference (February 1991).

McDermott, K.A. and D.W. South. Emissions Trading in the CAAA of 1999: Regulatory, Compliance Planning and Implementation Issues. Presented to the Illinois Commerce Commission (January 1991).

McDermott, K.A. Obligations to Serve and Competition in the Natural Gas Industry. Luncheon presentation at the conference "Assessing the Competitiveness of the Natural Gas Industry," hold by The Center for Regulatory Studies (October 1990).

McDermott, K.A. Pricing in an Age of Opportunism: The Cost of Being a Previder of Last Resort. Presented at the conference "Natural Gas Supply Planning. The Implications for Planning Pricing and Competition," held by The Center for Regulatory Studies (March 1990).

McDermott, K.A. Public Utility Issues: Long and Short-Term Impacts. Presented to The Illinois Farm Bureau Leadership Conference (February 1990).

McDermott, K.A. Uncertainty in the Least-Cost Planning Process: The Gase of Natural Gas. Presented at the conference "Issues in Least Cost Planning in the Natural Gas Industry," held by The Center for Regulatory Studies (December 21, 1989).

McDermott, K.A. and M.J. Morey. How Real was the German Hyperintiation: An Examination of the Factors Determining the German Money Supply. Designed and Prices Between 1920 and 1923. Presented to the Essential History Workshop as the University of Illinois (December 1986).

Ethios EAN) Page 1845 18

Since joining the Commission, Commissioner McDormon has given ever onehundred presentations on a variety of topics in the lefecommunications, electricity and natural glas industries.

# Testimony

Testimony to Illinois General Assembly joint committee on electricity derequision Summer 1997.

Illinois Public Utilities Committee Telecommunications Subcommittee. Attemative Methods of Telecommunications Regulation, March 27, 1991.

Illinois Commerce Commission Docket No. 80-0167 on the use of incentive mechanisms at Clinton power Plant construction sits.

Illinois Commerce Commission Docket No. 80-0544 on the use of the variable return to CWIP incentive model in the litinois Power rate same.

Illinois Commerce Commission Docket No. 80-0167 retruital testimony to Dr. Pappas on the use of incentive mechanisms at the Clinton Power Plant site.

Illinois Commerce Commission Docket No. 80-0367 on the treatment of the time of use pricing standards of the Public Utility Regulatory Policy Act (PURPA) for lower lillinois Gas and Electric Company.

Illinois Commerce Commission Docket No. 81-1478 on the use of gratios determining the appropriate rate of return for thinois Bell Tolephone Company.

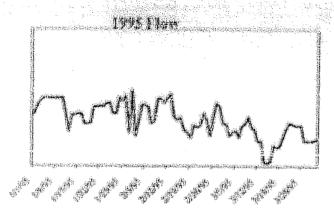
Illinois Commerce Commission Docket No. 81-3478 on the appropriate cost of service method for pricing telecommunication service under the transition to competition.

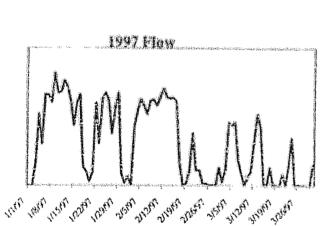
# CONTINUATION # [\_\_\_\_]

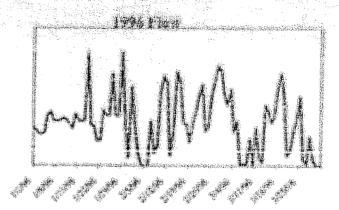
Scan ~ \_\_\_\_\_ ~ # Pages [\_\_\_]

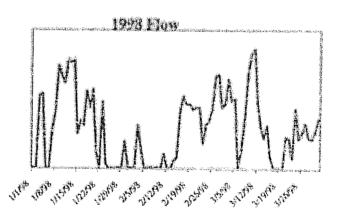
Nick American Arengy Consposit H.S.PP - South Boleans Susceeds a ch' Gundage

	Pile	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	18.0	89 <sup>1</sup> 776 = 474.5796		unde Aganti	4.5	*****	i in	news a residence	Ž.	or of Alberta
Reference Price Actual Cour. Survings & Bellow Reservance	老者	19,947,739 19,010,921 734,515		113,089,080 11,290,043 452,745 475	· · · · · · · · · · · · · · · · · · ·	23, 5000,0000 22, 322, 725 1, 307, <b>338</b> 576		13.712.630 12.674.2119 434.391		\$7,6 <b>6</b> 7,259 \$6,609,756 \$37,053		<b>電源音響</b>
IV of Reference Poor Customer Savings Stancholder Sevings		\$98.432 299.216 299.216	事	350490 175,345 175,345		70% 01% 35% 3509 35% 309		411,272 204,639 205,589		等基準。 等等等。 更多。 自身是		2,288,989 4,298,835 1,294,835
Total Customer Savings	ar.	6,97,602	*	257,401		845.375	\$	有期。别是	*	576.225	*	<b>建设度下上</b>

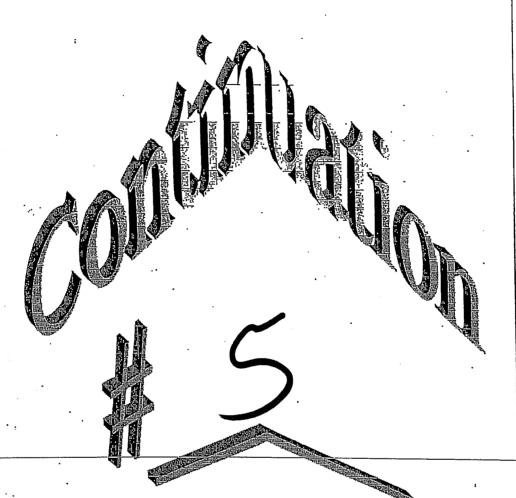








# '



# BEFORE THE

# SOUTH DAKOTA PUBLIC UTILITIES COMMISSION

IN RE: MIDAMERICAN ENERGY	COMPANY )		
	AFFIDA	VIT OF	
	KARL MC	<u>DERMOTT</u>	
STATE OF	of the second se		
COUNTY OF	P SA		
I, Karl McDermou, be	ing first duly swar	en on outh, depose and state that i	am the same
Karl McDermott identified in	the following Dire	ect Testinamy, that I have caused	the following
Direct Testimony, including a	my Exhibits, to be	Include and the complete with the	s crestones
thereof; and that the following	g Direct Testimony	y, melialing any fishibity, are trac	and compact to
the best of my knowledge and	I belief as of the da	ate of this Affidavit.	
Subscribed and sworn to before a Notary Public in and for sail and State, this	d Cosmy		त्रभगः स्था
Marca 9: Och FROMEY MINIE *CONTROLL SPAN SHAPELIE	Control of Market State And		

### KARL A. MCDERMOTT

2611 S. Homer Lake Road

Homer, IL 61849

Telephone: 217-896-2567

### Educational Background

Ph.D. 1990, Economics, University of Illinois

M.A. 1978, Public Utility Economics, University of Wyoming B.A. 1976, Economics, Indiana University of Pennsylvania

Dissertation Topic: The Monetary Theory of Production of John Maynard Keynes

### Professional Experience

### 5/98-present Consultant

Work for various clients in the electric, and telephone industry including the Edison Electric Institute, Georgia Power Co., Bell Atlantic, and L. E. Burgess Consultants.

### 4/92-5/98 Commissioner, Illinois Commerce Commission

### Domestic

Serves as Chairman of both the Telecommunications Policy Committee and Electricity and Resource Planning Policy Committee of the Illinois Commission. Serves on the National Association of Regulatory Utility Commissioners ("NARIUC") Energy Resources and Environment Committee as the Chairman of its Environmental subcommittee. Made over one-hundred presentations and speeches on Telecommunications, Electricity, and Natural Gas industry topics. Served on the President's Global Climate Change Task Force, the Federal Energy Regulatory Commission's Pipeline Competition Task Force, and as a member of the Harvard Electric Policy Group.

### International

In addition to regular Commission duties, served as part of the United States Energy Association and USAID educational errort in Eastern Europe. Lectured in Argentina, the Czech Republic, Latvia, Poland, Romania, Russia and Slovakia. Participated in two joint USEA/USAID and World Bank seminars in Vienna providing advanced regulatory training. In addition, the Illinois Commission has hosted visits with the above listed countries as well as Bulgans.

Lithuania, and Estonia.

### 12/85-present 12/85-3/92

Chairman of the Board, Center for Regulatory Studies, Inc.

President, Center for Regulatory Studies, Inc.

One of three cofounders of the Center. Involved in fundraising, organization, and program development. Focused on the development of statewide energy planning options for the State of Illinois, the introduction of competition into the natural gas market, environmental issues in Illinois, and competition in the Illinois telecommunications market. Conducted research on the use of competitive bidding and avoided-cost pricing mechanisms to acquire electricity supplies, the role of demand-side management in electricity supply planning, and the use of incentive mechanisms and the role of incentive regulation in our current regulatory environment.

### 1/88-3/92

Research Scientist, Argonne National Laboratory

Served as an economic advisor to the office of Fossil Energy at DOE. Investigated possible ways to promote development of innovative emission control technologies in the electric utility industry as part of the Presidential Task Force on Regulatory Relief directed by Vice President Bush. Involved in writing a chapter in the State of Science and Technology Report No. 25 of the National Acid Precipitation Assessment Program (NAPAP) concerning the use of tradable emission permits to control acid rain. Performed work on incentive mechanisms to promote clean coal technology and the trading of greenhouse gas emissions.

Performed research on the nature of individual's risk perception regarding nuclear waste deposits on behalf of the office of Radioactive Civilian Waste Management at the Department of Energy.

### 10/88-10/90

President Elect and President, Illinois Economic Association

Organized the 1989 Illinois Economic Association armual meeting and presided over the meetings.

### 4/89-present

Instructor, NARUC Introductory Regulatory Training Program

Instructed new public utility commission employees from various state commissions on the basic economic issues confibring regulators.

### 1/86-3/92

Lecturer in Economics, Department of Economics, Illinois State

Exhibit \_\_\_\_\_(KAM-1) Page 3 of 16

University

Taught both graduate and undergraduate public utility courses. Money and Banking, as well as introductory courses.

9/84-6/91 Instructor in Economics, Parkland Community College, Champaign,
Illinois

Taught both Principles of Economics I and II, with a typical course load of two sections of 35-40 students per class.

9/84-6/86 Teaching Assistant, University of Illinois, Champaign, Illinois

Taught both Principles of Economics and Introduction to Economictrics. In the spring semiester of 1985, was the supervisory assistant in charge of coordinating the Economics 101 assistance for Professor Fred Gotthiel.

6/82-12/88

Graduate School, University of Illinois, Champaign, Illinois

Completed all coursework towards Ph.D. and defended dissertation on 6/12/88. Fields of specialization were: Monetary Theory and Policy, Macroeconomic Theory, and the History of Economic Thought.

11/83-7/85

Consultant, Select Joint Subcommittee on Regulatory Reform. Illinois Legislature

Investigated the effects of the AT&T divestiture and FCC decisions upon Illinois Telephone Utilities and assisted in identifying issues that require legislative action. Presentation of issue reports to the Telecommunications subcommittee and served on the local exchange subgroup in developing recommendations for a new Illinois Public Utilities Act.

8/83-1/84

Consultant, Governor's Sunset Task Force on Utility Regulatory Reform, Illinois Department of Energy and Natural Resources

Delivered both written and oral reports on the issues of power plant certification, monitoring of construction costs, and allocation of power plant cancellation costs.

1/80-6/82

Economic Analyst III, Policy Analysis and Research Division, Illinois Commerce Commission

Conducted research investigating the development and use of incentive mechanisms in utility regulation. Prepared and presented testimony on the use of incentive mechanisms in power plant construction.

Conducted research and assisted in developing testimony on the cost of service for electric generation to meet PURPA regularments.

Assisted in the development of proposals for PURPA innovative rates projects on productivity and time-of-use pricing; cost-benefit analysis. Assisted in the managing of consultants conducting the TOD cost-benefit study. Prepared and presented testimony on the time-of-day pricing standards to meet the PURPA requirements.

Prepared and presented testimony regarding the use of a-ratios in determining rates-of-return for Illinois Bell Telephone Company and testimony regarding appropriate cost and pricing methodology and philosophy for Illinois Bell Telephone Company.

Exhibit \_\_\_\_\_(KAM-1) Page 5 of 16

Assisted in the investigation of capacity expansion, lifeline rates, efficiency measurement, and impact of deregulation in electric generation, water rate design; and investigated the impact of investment tax credit changes on utilities.

Exhibit (KAM-1)
Page 6 of 16

8/78-12/79

Senior Research Associate, National regulatory Research institute. Ohio State University

Conducted research in the areas of telecommunication licensed contract fees and cost of service, the effects of budget billing plans on utilities and consumers, and methods of monitoring fuel adjustment clauses.

Assisted in research regarding marginal and average cost pricing, time-of-use pricing, power plant productivity, and the examination of cost and price differences of Ohio municipal gas rates.

Assisted in the management of consultant subcontractors as well as supervising the presentation of cost and load research seminars.

9/79-12/79

Lecturer in Economics, Department of Economics, Ohio State University

Taught Macro Economic Principles to a class of approximately 100 students.

12/77-5/78

Cost Analyst, Action Computing, Laramie, Wyoming

Developed cost data for competitive pricing of bids for the provision of computer services provided by Action computing.

8/76-12/77

Graduate Research Assistant, University of Wyoming, Laramie, Wyoming

Assisted professors in conducting research and teaching of Principles of Economics, while completing a masters degree in Economics with specialization in Public Utility Economics and Industrial Organization Theory.

### Awards

1986

Alpha Lambda Delta Outstanding Teacher of Freshman Award at the University of Illinois

1983

Thrift Prize at the University of Illinois for the paper entitled "The Allocation of Savings: An Investigation of Portfolio Composition of Chicago Flouseholds"

# **Professional Society Activities**

Alpha Lambda Delta Honorary Society

American Economic Association
Association for Social Economics
Canadian Economics Association
Econometric Society
Transportation Public Utilities Group of American Economic Association
Illinois Economic Association
History of Economics Society
Royal Economic Society

#### Additional Education

Michigan State Public Utility Course; Michigan State University

Seminar on Austrian Economics at Marquette University, Milwaukee, Wisconsin, conducted by the Institute of Humane Studies, Menlo Park, California

State of Illinois; Certificates in SPSS and advanced SPSS Computer Software Classes and TSO Operations

Illinois Bell Telephone Seminars on Separations and Settlements, Embedded Direct Analysis (EDA), Costs and Demand Analysis, and Engineering Characteristics of Telecommunication System

#### Publications

McDermott, K.A. 'Is There a Rational Path to Implementing Competition?' The Electricity Journal. Vol 9:1 Jan-Feb 1996.

McDermott, K.A. "Changing Regulatory Incentives." G. Enholm and J. Robert Malko Eds., Reinventing Electric Utility Regulation. Public Utility Reports, Inc. Vienna, VA 1995.

McDermott, K.A. "The Evolution of the "Investment Systems:" Keynes' Theory of Employment and Money Revisited." Review of Social Economy. Volume 51:1. Spring, 1993.

McDermott, K.A. - Discussant. "The Urban Ozone Abatament Problem." Cast Effective Control of Urban Smog. R. Kosobud, W. Tosta, and D. Hansan Eds. Federal Reserve Bank of Chicago. November 1993.

McDermott, K.A. et. al. "Strategic Use of Incentive Mechanisms as a Regulatory Policy Tool." The Electricity Journal. Vol 5, No. 10 December 1982.

McDermott, K.A. "Electric Utilities: Control Cost Reducing Motheds", Chapter 7 in David South ed. "Technologies and Other Measures for Controlling Emissions: Performance, Costs and Applicability." National Acid Procedution Assertance Program, State-of-Science/Technology Report 25, January 1990.

McDermott, K.A. and Christopher Marme. "The Quantity Theory of Money of J.M. Keynes: From the Indian Currency to the General Theory." D. Walker Ed., Perspectives on the History of Economics Thought. Edward Edgar Fublishing Co. Brockfield, VT (1989).

McDermott, K.A., and M.S. Gerber. Computer Assisted Requisitory Analysis and Its Potential Application to the Colonide Public Utilities Commission. The Natural

Regulatory Research Institute (1979).

McDermott, K.A., A.G. Buckalew, and D.Z. Czamanski. Towards and Analysis of Telephone License Contracts and Measured Rates. The National Regulatory Research Institute (1979).

McDermott, K.A., J-M Guldman, and C. Odle. Budget Billing Plans for Electric and Gas Utilities: An Analysis and Some Recommendations for Change. The National Regulatory Institute (1979).

#### Publications: Conference Papers

McDermott, K.A. and Cind Schieber. The Use of Nontraditional Universal Service Programs in a Competitive Local Exchange Market. Presented at the National Association of Regulatory Commissioners Biennial Conference (1996).

McDemiott, K.A., D.W. South, and K.A. Bailey. Inventive Mechanisms as a Strategic Option for Acid Rain Compliance. Presented to the Future of Incentive Regulation in the Electric Utility Industry (November 1931).

McDermott, K.A., D.W. South, and K.A. Bailey. *Pole of Emission Allowances in Utility Compliance Decisions.* Presented at the Eighth Annual International Pittsburgh Coal Conference (October 1991).

McDermott, K.A., K.A. Bailey, and D.W. South. Chan Coal Technology and Emissions Trading: Is There a Future for High Sulfur Coal Under the Clean Air Act Amendments of 1990? P.R. Dugan, D.R. Quigley, Y.A. Attia (eds.). Processing and Utilization of High Sulfur Coals IV, proceedings of the Fourth International Conference on Processing and Utilization of High Sulfur Coals, Idaho Fall, ID, sponsored by the U.S. Department of Energy, et al., Elseveir Science Publishing Co. Inc., New York, NY.

McDermott, K.A. and D.W. South. Incentive Mechanisms as a Strategic Option in the Design of Regulatory Policies. Presented at National Association of Regulatory Utility Commissioners, Commisse on Electricity, Subcasiminae on Strategic issues, San Francisco (July 1991).

McDermott, K.A. and D.W. South. Achieving Efficiency Tracing Emissions: Trading: Paradoxes, Misconcaptions and Markot Pedamance. Presented at National Association of Regulatory Unity Commissioners, Committee on Electricity, Subcommittee on Environment and Efficiency. San Francisco (July 1991).

McDermott, K.A. and D.W. South. To Mitigate or Not To Missate: Regulatory Treatment of Emissions Trading Decisions and Its Effect on Madiciplace Incentives. Presented at 84th Annual Meeting and Exhibition, Air and Waste Management Association, Vancouver, British Columbia (June 1951).

South, D.W. and K.A. McDermott. Regulatory Incentives: A Means to Asselerate Clean Coal Technology Adoption for Acid Rain Compliance. Presented at Compliance and Emissions Trading Strategies: Facing Acid Rain Tradeot/s. Center for Regulatory Studies, Chicago, IL (June 1991).

McDermott, K.A. and D.W. South. Implementing Emissions Tracing: Requisitory and Compliance Planning Issues. Presented at the Workshop on Implementing the Electric Utility Provisions of the Clean Air Act Amendments of 1900 Midwestern State Public Utility Commission Issues, National Regulatory Research Institute, Chicago, IL (May 1991).

McDermott, K.A. and D.W. South. Clean Coal Technology and Acid Figure Compliance: An Examination of Alternative Incentive Proposals. Presented at the American Power Conference, Chicago, IL (April 1991).

McDermott, K.A. and D.W. South. Emissions Trading: Implications for Regulatory Policy. Presented at the 20th Annual Meeting of the Illinois Economic Association, Chicago, IL (October 1990).

McDermott, K.A., and D.W. South. The Future of Clean Goal Technology. An Evaluation of the Proposed CCT Incentives in S. 1830. Presented at the 20th Annual Meeting of the Illinois Economic Association, Chicago, IL (Cictober 1996).

McDermott, K.A., and D.W. South. The Future of Clean Goal Technology. Am Evaluation of the Proposed Incentives in S. 1630. Presented at the Seventh Annual International Pittsburgh Coal Conference, Pittsburgh, Ports. (September 1990).

McDermott, K.A. and D.W. South. The Future of Clean Goal Technology. An Evaluation of the Proposed Incentives in S. 1630. Presented at the Seventh NARUC Biennial Regulatory Information Conference, Columbus, Ohio (September 1990).

McDermott, K.A. and D.W. South. Emissions Trading Implications by Regulatory Policy. Presented at the Seventh NARUC Biomiss Regulatory International Conference, Columbus, Ohio (September 1950).

McDermott, K.A. Alternatives to Plate of Platum Regulation in the Transplants Industry: A Survey of the New Incentive Machanism Proposals. Illinois Expression Association (October, 1985)

McDermott, K.A. Market Structures in the Local Communication Market Fact and Fiction. Presented at the Intro-MSA Telephonomerological Conference (September 1988).

McDermott, K.A., and Christopher Marme. The Quantity Theory of Money of J.M. Keynes: From the Tract to the General Theory. Proc. of the 14th Annual Meeting of the History of Economics Society (June, 1987).

McDermott, K.A. Competitive Pricing and the Local Telephone Service Market: Some Problems of Balancing Equity and Efficiency. Illinois Economic Association (October, 1986).

McDermott, K.A., M.J. Morey, and K. Costello. The Impact of Self-Selective Tariffs in Telecommunications Markets: The Design of an Experiment. Proc. of the Path NARUC Biennial Regulatory Conference (September 1981).

McDermott, K.A., An incentive Plan to Control Power Plant Construction Costs. Third NARUC Biennial Information Conference (September 1981).

McDermott, K.A., and K. Costello. The Measurement of Efficiency and the Application of Incentives to Regulated Industries. Proc. of the second NARLIC Biennial Flegulatory Information Conference (September 1946).

#### Publications: Reports

McDermott, K.A. Avoided Cost Pricing: Theoretical Issues and Problems in Estimation. Prepared for the Illinois Department of Energy and Natural Resources, June 1990.

McDermott, K.A. Least-Cost Planning in the Natural Gas Inclustry: An Overview of the Issues. Prepared for the Illinois Department of Energy and Natural Resources (December 1989).

McDermott, K.A. Equity Issues in a Least-Cost Planning Environment. Prepared for the Illinois Department of Energy and Natural Resources (October 1989).

McDermott, K.A. An Analysis of Prudency Evaluation Within A Lensi-cost Planning Framework: The Case of Natural Gas Planning. Prepared for the Illinois Department of Energy and Natural Resources (October 1989).

McDermott, K.A. Consumer Choice Under Risk and Uncertainty: The Role of Risk Perceptions as a Causal Factor in Gensumer Decision naking. Prepared for the Energy and Environmental Systems Division. Argonne National Laboratory for US DOE Office of Civilian Radioactive Waste Management (April 1989)

McDermott, K.A. The Effects of Alternative Definitions of the Congation to Serve on the Least-Cost Plans of Local Gus Distribution Companies. A Report for the Northern-Illinois Alliance to Support Least-Cost Utilay Planning (February 1989).

McDermott, K.A., J.L. Carlson, M.J. Morey, R.C. Hemphill, and W. Nikocki. A Complete and Economic Study on Proposed IPCE Regulation Resp. Hattarchus Waste Prohibilions. Prepared for The Illinois Department of Energy and Natural Resources.

McDennott, K.A. The Role of Prices and the Prising System William the Repulatory Process. Prepared for the Illinois Department of Energy and Natural Resources (October, 1986).

McDermott, K.A. An Evaluation of the Minimization of Total Regional Requirements as an objective in State-With Utility Planning Process. For the Illinois Department of Energy and Natural Resources (November 1966).

McDemiott, K.A. The Economic Incentives Provided by Section #216 (Excess Capacity Flule) of Proposed Illinois Public Utility Act. A Memorandum to the joint committee (June 1985).

McDermott, K.A. An Analysis of the Issue of Cross-Subsitivation in the Local Telephone Market. Prepared for the Joint Committee on Public Unity Regulation.

(May 1985).

McDermott, K.A. A Survey of State Regulatory Actions and Legislative Developments Resulting from the Divestiture of AT&T. Prepared for the Joint Committee on Public Utility Regulations, Illinois State Legislature (March 1985).

McDermott, K.A. A Memorandum to the Telecommunications Policy Werking Group on the Concepts of Competing, Competition and Market Structure (September 1984).

McDermott, K.A. The Evolution of Competition in the Telephone Industry and the Critical Issues Facing the Illinois Legislature on the Deregulation of Telephone Service. Prepared for the Select Joint Subcommittee on Fingulatory Reform (July 1984).

McDermott, K.A. The Review of Existing Power Plant Certificates. Monitoring of Power Plant Costs and the Allocation of Power Plant Cancellation Costs. Presented to the Sunset Task Force on Utility Regulatory Reform (January 1984).

McDermott, K.A. Utility Efficiency Report Subtask IX - Final report in Incentive Mechanisms. Prepared for the Illinois Commerce Commission (May 1981).

McDermott, K.A. Utility Efficiency Report Subtask IV - Evaluation and Chaice of Incentive Mechanisms. Illinois Commerce Commission for the U.S. Department of Energy (July 1980).

McDermott, K.A. Utility Efficiency Report Subtask II - Review of Existing Incentive Mechanisms. Illinois Commerce Commission for the U.S. Department of Energy (March 1980).

McDermott, K.A. and K. Kelly. Estimating Fuel Frices, a Mumorandum to the Virginia State Corporation Commission. National Regulatory Research Institute (1979).

McDermott, K.A. Summary of Regulatory Commission Activities on Power Florit Productivity. The National Regulatory Research Institute draft report for the U.S. Department of Energy (1979).

#### Unpublished Papers

McDermott, K.A. The Reichbanks' Reaction Function Lung the Hypericitation.

An Alternative Test of the Causes of the Hypericitation. (Exceeding 1987)

McDermott, K.A. How Real Was The German Hyperintiation: A Reasonniation of the Demand for Money Employing a Fully Specified Demand Function. (October 1987)

McDermottl, K.A. Bubbles During the Hyperinitation: An Empirical Test of the Interaction of the Double Bubble in Exchange Markets and Prices in Germany. (September 1987)

McDermott, K.A. Evaluating the Causes of the Hyperinflation: A Reexamination of Mornetary Policy and Theoretical Debates Concerning the Factors Affecting the German Money Supply from 1919 to 1923. (August 1987)

McDermolt, K.A. Decentralization vs. Goordination: An Examination of the Options for Deregulating the Electric Supply Industry. (June 1985)

McDermolt, K.A. Applied Fairness Theory: The Casa of Aliceating Canceled power Plant Costs. (October 1983)

McDermolt, K.A. In the Rational Expectations Equilibrium Business Cycle Theory a Neo-Austrian Theory? (October 1983)

McDermott, K.A. An Examination of the Policy Alternatives for a Small Open Economy Experiencing a Trade Boom: The Case of Sterikzation, Credit Rationing and Profil Taxation. (August 1983)

McDermott, K.A. The Transmission of Monetary Shocks to Real Variables in the Business Cycle. (July 1983)

McDermott, K.A. The Economics of Revolutions: A Cha Theoretic Approach and a Case Study of England, 1642-1649. (Summer 1983)

McDermott, K.A. Interest Rates, Market Efficiency and Expectations: The Effectiveness of Monetary Policy. (April 1983)

McDermott, K.A. Towards Developing a Fransework for Evaluating incentive Mechanisms, Performance Measures and institutional Choice in Deregulation (August 1981)

McDermon, K.A. A Critique of the Averch-Johnson Blus and a Test of Some Alternative Hypotheses. Master Thesis submitted to the Graduate School of the University of Wyoming. (July 1978)

McDermott, K.A. An Overview of the Theories of Plagulation and Pricing Politics for Regulated Industries. The National Regulatory Institute (1979).

#### Presentations

McDermott, K.A. A Conflict of Paradigms; The Future Rate of State Regulation of the Matural Gas Industry. Presented to the Midwest Gas Association (November

6, 1991).

McDermott, K.A. Exit and Entry: Who Will Bear the Flisk in a Competitive Natural Gas Industry. Presented at the conference "At the Crossroads: Restructuring the Natural Gas Industry," held by The Center for Regulatory Studies (October, 1991).

McDermolt, K.A. "To Serve Man" - The Golden Rule or a Visit to the Twinght Zone: How to Reconcile the Obligation to Serve with Competitive Market Forces. Presented to the Gas Policy Committee of the Illinois Commerce Commission (April 16, 1991).

McDermolt, K.A. and D.W. South. Regulatory Treatment of Emissicas Tracing Decisions and Their Effect on Marketplace Incentives. Presented at the Notice of Inquiry Public Hearing, Illinois Commerce Commission (March 1991).

McDermott, K.A. The National Energy Strategy: Impacts on the Fann Sector. Presented to the Illinois Farm Bureau Leadership Conference (February 1991).

McDermott, K.A. and D.W. South. Emissions Trading in the CAAA of 1990: Regulatory, Compliance Planning and Implementation Issues. Presented to the Illinois Commerce Commission (January 1991).

McDermott, K.A. Obligations to Serve and Competition in the Natural Gas Industry. Luncheon presentation at the conference "Assessing the Competitiveness of the Natural Gas Industry," held by The Center for Floquiatory Studies (October 1990).

McDermott, K.A. Pricing in an Age of Opportunism: The Cost of Seing a Provider of Last Resort. Presented at the conference "Natural Gas Supply Planning. The Implications for Planning Pricing and Competition," held by The Conter for Regulatory Studies (March 1990).

McDermott, K.A. Public Utility Issues: Long and Short Term impacts. Presented to The Illinois Farm Bureau Leadership Conference (February 1990).

McDermott, K.A. Uncertainty in the Least-Cost Planning Process: The Case of Natural Gas. Presented at the conference "issues in Least Cost Planning in the Natural Gas Industry," held by The Center for Regulatory Studies (December 21, 1989).

McDermott, K.A. and M.J. Mcrey. How Fleat was the German Hyppinalistics: An Examination of the Factors Determining the German Money Supply. Demand and Prices Between 1920 and 1923. Presented to the Economic History Workshop at the University of Illinois (December 1986).

Since joining the Commission, Commissioner McDormott has given over onehundred presentations on a variety of topics in the telegorimunications, electricity and natural gas industries.

#### Testimony

Testimony to Illinois General Assembly joint committee or electricity deregulation Summer 1997.

Illinois Public Utilities Committee Telecommunications Suscommittee, Alternative Methods of Telecommunications Regulation, March 27, 1991.

Illinois Commerce Commission Docket No. 80-0167 on the use of incentive mechanisms at Clinton power Plant construction site.

Illinois Commerce Commission Docket No. 80-0544 on the use of the variable return to CWIP incentive model in the Illinois Power rate case.

Illinois Conlimerce Commission Docket No. 80-0167 rebuttal testimony to Dr. Pappas on the use of incentive mechanisms at the Climton Power Plant site.

Illinois Commerce Commission Docket No. 80-0367 on the treatment of the time of use pricing standards of the Public Utility Regulatory Policy Act (PURPA) for Iowa-Illinois Gas and Electric Company.

Illinois Commerce Commission Docket No. 31-0478 on the use of gratics determining the appropriate rate of return for Illinois Bull Telephone Company.

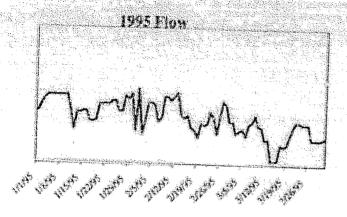
Illinois Commerce Commission Docket No. 81-0478 on the appropriate cost of service method for pricing telecommunication service under the transition to competition.

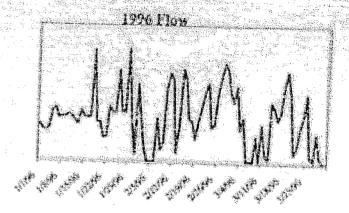
# CONTINUATION # [\_\_\_]

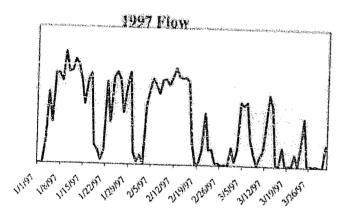
Scan ~ \_\_\_\_\_~ # Pages [\_\_\_]

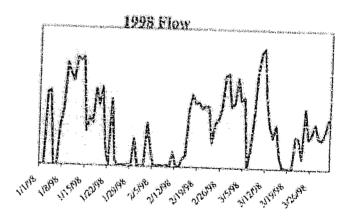
#### Mid American Energy Cocapany IGSPP - South Dakota Summary of Savings

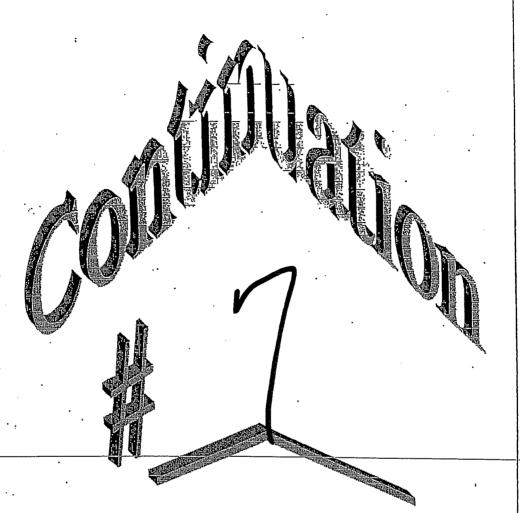
	Ne	iv <sup>95</sup> - Apr <sup>96</sup>	1.1	13 <sup>96</sup> - (Эсі96	No	1496 - Apr97	1111	1997 - Oct97	N/	1497 - Apr98	7	stal Sarings
Reference Price	•	19,947,739	\$	11,689,680		23,500,609	\$	13,772,610	•	17,427,569		
Actual Costs	3	19,010,921	5	11,756,933	\$	22,332,725	4	12,876,219	5	16,609,716		i a ii
Savings	3	936,818	S	432,746	\$	1,167,884	5	856,391	3	837,053	\$	4,211,792
% Below Reference		5 <del>%</del>		4%		31%		6%		5%		
3% of Reference Price	·\$	598,432	\$	350,690	S	705,018	. 5.	411,378	\$	523,430	\$	2,588,949
Customer Savings	•	299,216	\$	175,345	*	352,509	\$	205,689		261,715	\$	1,204,475
Shareholder Savings	\$	299,216	\$	175,345	\$	352,509		205,689	\$	261,715	\$	1,294,475
Total Customer Savings	\$	637,602	•	257,401	\$	815,375	\$	630,702	\$	576,238	S	2,917,318











# DEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF SOUTH DAKOTA

IN THE	MATTER	OF THE	FILING	BY	)	ORDER FOR AND NOTICE
MIDAMERI	CAN ENE	RGY CON	IPANY	FOR	)	OF HEARING
APPROVAL	L OF CO	NTINUATIO	N OF	THE	)	
IGSPP FO	R AN ADD	DITIONAL T	HREE-Y	'EAR	)	NG98-010
PERIOD, (	OR UNTIL	SUCH T	ME AS	ITS	}	
PURCHASI	ED GAS A	ADJUSTME	NT MAY	/ BE	)	
ELIMINATE	ED, WHICH	EVER COM	IES FIRS	ST	)	

On October 30, 1998, MidAmerican Energy (MidAmerican) filed with the Public Utilities Commission (Commission) an application for approval to continue its Incentive Gas Supply Procurement Program (IGSPP). The Commission approved a three-year IGSPP beginning on November 1, 1995, on an experimental basis. MidAmerican requests that the Commission "continue the program for the later of an additional three-year period or until such time as its purchased gas adjustment may be eliminated, whichever comes first."

The Commission has jurisdiction over this matter pursuant to SDCL Chapters 1-25 and 49-34A, specifically 1-26-17.1, 49-34A-4, 49-34A-6, 49-34A-8, 49-34A-10, 49-34A-11 49-34A-12, 49-34A-13, 49-34A-13.1, 49-34A-17, 49-34A-19, and 49-34A-21. The parties have agreed to the following procedural schedule:

agreed to the following procedural schedule:	A-12, 49-34A-13, 49-34A-	3.1, 49-34A-17, 49-34A-19, and	J 49-34A-21.	The parties
	agreed to the following p	ocedural schedule:		
DATE PROCEDURAL SCHEDULE	DATE	PROCEDURAL SCHE	intil E	

June 17, 1999 Staff's Prefiled Testimony Due

Jurie 30, 1999 MidAmerican Reputtal Testimony Due

A hearing shall be held at 9:00 a.m., on July 7, 1999, in Room 412. State Capitol Building, 500 East Capitol, Pierre, South Dakota. All persons testifying shall be subject to cross-examination.

The issue at the hearing is whether the Commission shall grant MidAmerican's request to continue the IGSPP for the later of an additional three-year period, or until such time as its purchased gas adjustment may be eliminated, whichever comes first.

The hearing shall be an adversary proceeding conducted pursuant to SDCL Chapter 1-26. All parties have the right to be present and to be represented by an attorney. These rights and other due process rights shall be forfeited if not exercised at the hearing. If you or your representative fail to appear at the time and place set for the hearing, the Final Decision will be based solely on the testimony and evidence provided if any, during the hearing or a Final Decision may be issued by default pursuant to SDCL.

1-26-20. After the hearing the Commission will consider all evidence and tastimony that was presented at the hearing. The Commission will then enter Findings of Fact, Conclusions of Law, and a Final Decision regarding this matter. As a result of this hearing the Commission shall determine whether it shall grant Mid American's request to continue the IGSPP for the later of an additional three-year period, or until such time as its purchased gas adjustment may be eliminated, whichever comes first. The Commission's Final Decision may be appealed by the parties to the state Circuit Court and the state Supreme Court as provided by law. It is therefore

ORDERED that the procedural schedule set forth above shall be followed by all parties to these proceedings. It is further

ORDERED that the hearing shall be held at 9:00 a.m., on July 7, 1999, in Room 412. State Capitol Building, 500 East Capitol, Pierre, South Dakota

Pursuant to the Americans with Disabilities Act, this nearing is being held in a physically accessible location. Please contact the Public Utilities Commission at 1-800-332-1782 at least 48 hours prior to the hearing if you have special needs so arrangements can be made to accommodate you.

Dated at Pierre, South Dakota, this 1500 day of June, 1999.

#### CERTIFICATE OF SERVICE

The undersigned hereby certifies that this document hall been served today upon all parties of record in this docket, as listed on the docket service list, by facsimile or by first class mall, in properly addressed enimiliaries, with charges prepaid thereon

ex Sildere Kalle

Date: 6/15/99

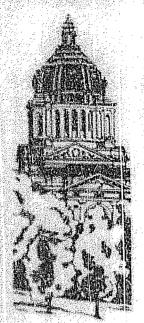
(OFFICIAL SEAL)

BY ORDER OF THE COMMISSION

JAMES A BURG Chairman

PANANCI CON Commence And

LARKA SCHOENEETDER COMMISSIONE



# Souch Dakota Public Utilities Commission



State Capitol Building, 500 East Capitol Avenue, Pierre, South Dakota 57501-5070

June 17, 1999

Capitol Office Telephone (503)773-3201 FAN (693)773-9809

Transportation/
143:rebouse Distrion
Telephone (505)773.5280
FAN (605)773.3225

t onsumer Halling 1. Isak 432.1702

TIT Emengh Maker South Dakota Lang KTT-1111

Increment Wedgite www.prechiate.nlc.ustpact

> Lim Burg Lastrian Pani Nelson Vices Lanman Laska Scheepfelder Commissioner

Wolsen Bulled le Executive Director

Butter 168 Migrae C. Uchmain With Lighter Karen E. Chemice Michele M. Paris Mateur Furthan Shalura Fazan Leave Hammond Len Heats Caunism Hoseck Liva Hall Dave Jacobson Katar Johnson Pale Krisille Talling Lollo ieffice P Laccusen Charless Land Terra Morum. Caratay A. Rishov Keah Senger

Rolanie Aills Wiest

Mr. J. Gregory Porter Senior Attorney MidAmerican Energy Company P. O. Box 657 Des Moines, IA 50303-0657

Re: In the Matter of the Filing by MidAmerican Energy Company for Continuation of its Incentive Gas Supply Procurement Program Docket NG98-010

Dear Mr. Porter:

Enclosed you will find a copy of the Testimony of David A. Jacobson in the above entitled matter. This is intended as service upon you by mail.

Very truly yours,

Camron Hoseck Staff Attorney

CH:dk Eng.

# 

#### **GERTIFICATE OF SERVICE**

Territy that a copy of the foregoing Testimony of David A. Jacobson was because the following by mailing the same to him by United States Post Office First Class Mail of States Post Office First Class and the foregoing the same to him by United States Post Office First Class that the foregoing Testimony of David A. Jacobson was seen to him by United States Post Office First Class that the foregoing Testimony of David A. Jacobson was seen to him by United States Post Office First Class that the foregoing Testimony of David A. Jacobson was seen to him by United States Post Office First Class that the foregoing Testimony of David A. Jacobson was seen to him by United States Post Office First Class that the foregoing Testimony of David A. Jacobson was seen to him by United States Post Office First Class that the foregoing Testimony of David A. Jacobson was seen to him by United States Post Office First Class that the foregoing the foregoing Testimony of David A. Jacobson the J

Circular Forter

Sense Afforder

Malacers as Energy Company

Company

Malacers as Energy Company

Malacers is 50303-0657

Delaine Kolbo

Legal Secretary

South Dakota Public Utilities Commission

500 East Capitol Pierre, SD 57501



#### n suinem fieldige Vertaanders oogboor in disch Sie enskroons besiek

A TO ABBOTO BUTTONS
TO EST OF SECURITY BUTTONS
CONTINUES OF SECURITY BUTTONS
CONTINUES OF SECURITY BUTTONS
OF A TO ABBOTO SECURITY BUTTONS
OF A SE

orda mari Princes Pink del 1888

を発展を示する。 第4回を「SACIG BRANCE ・発展を示する。 ・発度を示する。 ・発度をでする。 ・発度をです。 ・発をでする。 ・発度をでする。 ・発度をでする。 ・発度をでする。 ・発度をでする。 ・発度をでする

> ns derg by hear Part boses ber britaner bas bissa vicaner

M. Marie Woodald in L. Michiel Charles

The second 多种种的人的经验和**企**业 AND FIRE \* # 35 % Sakeno 神经神经神经神术, Market First Start Theraphy Figure County Charty is but Service Company minima 1**2**4446.4 - in significant With the House Berfert Gestellen Berg transfeli **"有用的"第二位** Pari Paring

64 Steel Legal
Time Streeting
Line Date & A. St.
Could Legal
Line Date & A. St.
Could Legal

# South Dakota Public Utilities Commission

OT SOUTH OF

etast t acresit tugikling, 50% hast Capitol Avenue, Pierre, South Dakota 57501-5070

*##*1974 1979

Mr. J. Gregory Porter Senior Alterney MidAmerican Energy Company P. C. Box 657 Des Moines, IA, 50303-0657

In the Matter of the Filing by MidAmerican Energy Company for Continuation of its Incontive Gas Supply Procurement Program Docket NG98-01()

Dear Mr. Porter

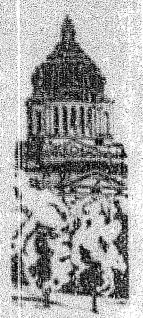
Pleast provide all data requests MidAmerican has sent in Docket NG98-010 as well as all responses received from staff to Commission Advisor, Greg Rislov.

Very maly yours,

Roisyne Ailis Wiest General Caunsol

AANVak Car

章 大物 Camron Hoseck



# Socia Dakora Public Utilites Commission



state Capital Building, 500 East Capital Avenue, Pierre, South Dakota 57501-5070

June 24, 1999

Camron Hoseck
South Dakota Public Utilities Commission
500 E. Capitol
Perre. SD 57501

RE Docket NG98-010

Dear Mr. Hoseck:

Please provide all data requests staff has sent in Docket NG98-010 as well as all responses received from MidAmerican Energy Company to Commission Advisor, taken Rislov.

Thursk you.

Sincerely.

ROLAYNE AILTS WIEST General Counsel

ca: Greg Porter

s madenia crosses Rengistrador rendescrio estado S el 4 de occión de decembro

Expending arm of Thereshave throuse overthere ended of the char throuse the characters

i december that is total collection

FILE COMMENTS (CARES

The other apasses.

ner Personali of an Angel 19 Ion Deck 2 Sonoveni 2 Sonoveni

t und terrela 1923 | Englishi 1965 | Englishini 1965 | Englishi

distresioned de Charelar (deces

Angeles for the series of the

Falley Stragger 1980g-1975 A. M. 1972 M. 1988 Stragger B. 1988 B. 1985 M. 1973

A Medianis (M.), illis Saudiani, di Compositio Santaliani, di pinat



MidAmerican Evergy 656 Grand Averue FO Box 857 Ces Moines, Inva 50303:0657

hing 21, 1909

## RECEIVED

JUL 0 1 1999

SOUTH DAKOTA PUBLIC UTILITIES COMMISSION

JUN 28 1966 FAX Received

#### SEN MA FACSIMILE TRANSMITTAL

Mr. Vi Brain Sulland, Jr. Lecurive Secretary Small Dakota Public Utilities Contraction Mrs Fact Capital Avenue Presser Smith Dakma 57501

> R1 Procedural Schedule in MidAmerican Docket No. NG98-010

Their Mr Holland:

Paragraph to a discussion between Cameron Hoscok and Suzan M. Stewart (of Madiguesican) this date. Mid-American and SDPUC Staff jointly request the procedural actacistic established by the Commission in this proceeding be held in abeyance. The inventories a decrease is necessary for the parties to further pursue a potential settlement in this proceeding and for Staff to complete its analysis.

Middenesican and Staff will notify the Commission as soon as practical after the waster of the time in which Staff and MidAmerican reach an agreement or the settlement diseasoners are terminated.

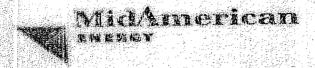
Sincerely.

J. Gregory Porter Senior Attorney

281-2641

Hall th Linday next

sa Camon Hoseck



#### FACSIMILE COVER SHEET

In:Name/CompanyFax No.Phone No.(1)Camron Hoseck(605) 773-3809	
The state of the s	
A Company of Secretary Secretary Company of the Com	1.07

Fram: J. Gregory Porter

Company: MidAmerican Energy Company

Finne: (515)281-2641 Fax: (515)281-2970

Address: 666 Grand Avenue

P.O. Box 657

Thes Moines, IA 50303

Date: 6/29/30

Pages including this cover page: 2

k cerialiyalki

is your expressionce any problems with this transmission or have any guessions, please call (515)281-2650.

The VILLATIALITY NOTICE. Unless otherwise indicated or obvious from the nature of the transmittal, the information required in this isosimite mattere is autorney privileged and/or confidential information intended for the use of the individual or required and the scalar of this message is not the intended recipient, or the employee or agent responsible to deliver it as the required typical year are hereby notified that any dissemination, distribution or copying of this communication is strictly the scalar formula this communication in error, please immediately notify the sender by telephone and return the sender to the third that a show address via the U.S. Postal Service at his expense. Thank you.





MidAmerican Energy 663 Grand Avenue 20. Box 657 Des Moines, Iowa 50303-0657

15es 74 1990

#### SENTIMA PACSIMILE TRANSMITTAL

Role on Allis Wiest
Counsel
Counsel
Count Daks A Public Utilities Commission
St User Capital Avenue
Figure 515 51501-5070

In the Matter of the Filing by MidAmerican Energy Company for Continuation of its Incentive Gas Supply Procurement Program Docket NG98-010

Dan Rolayne:

In trajecture to your letter dated June 24, 1998, no data requests were sent by which american in Docket No. NG98-010 nor were any responses received from staff to Cramaistism Advisor. Greg Rislov.

Sincerely,

J. Gregory Porter Senior Attorney

281-2641

水洋鸭

ts: Canton Hoseck

### MAY, ADAM, GERDES & THOMPSON LLP

SOS SOUTH PIERRE STREET

PIERRE, SOUTH DAKOTA 57501-0160

全主知知 他 她的历史上的《封府》 安徽文 《文字》 历史《安徽文 《文字》 《文字》 《《文字》 《 文字》 《文字》 《 文字》 《文字》 《 文字》 《 文字》

June 29, 1999

OF COUNSEL! WARREN W. MAT

TELEPHONE
605.224-8BG3
TELECOPIER
605.224-6289
E-MAIL
dag@magt.com

#### RECEIVED

JUN 3 0 1999

SOUTH DAKOTA PUBLIC UTILITIES COMMISSION

Mr. William Bullard, Jr. Executive Director Fublic Utilities Commission State Capitol 500 East Capitol Fierre, South Dakota 57501

WIDAMERICAN ENERGY COMPANY; INCENTIVE GAS SUPPLY PROCUREMENT PLAN

Dacket No: NG98-010

Dear Mill:

The Lord you will find an original Notice of Appearance which I would and that you please file in this matter. When my secretary called the Public Utilities Commission she was told there is no that yet, so service on no other parties was made. If this is incorrect, please let me know. Thank you.

YOURN ENLLY.

MAY, ADAM, GERDES & THOMPSON LLP

DASIDY CON-Residentation

Alfanco J. Gregory Porter Suran Stewart

## BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF SOUTH DAKOTA

DOCKET NO: NG98-010
)
MIDAMERICAN ENERGY COMPANY
) NOTICE OF APPEARANCE

#### THE PARTIES IN THIS PROCEEDING AND THEIR COUNSEL:

(A) With PLEASE TAKE MOTICE that the undersigned appears as total country for MidAmerican Energy Company, together with Jurgary Portor, a nonresident attorney admitted pro hac vice, in the above entitled matter. Please direct copies of all filings and pleasings to the undersigned and Mr. Porter, whose address is:

J. Gregory Porter Senior Attorney MidAmerican Energy Company 666 Grand Avenue, 28th Floor Dea Moines, Iowa 50309 Telephone: 515-281-2641 Telecopier: 515-281-2970

Taken this AG day of June, 1999.

MAY, ADAM, GERDES & THOMPSON LLP

DAVID A GERDES

Attorney for MidAmerican Energy Company

503 South Pierre Street

P.O. Box 160

Pierre, South Dakota 57501-0160

Telephone: (605)224-8803 Telefax: (605)224-6289

# BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF SOUTH DAKOTA

IN THE MATTER OF THE FILING BY MIDAMERICAN ENERGY COMPANY FOR APPROVAL DF CONTINUATION OF THE IGSPP FOR AN ADDITIONAL THREE-YEAR PERICD, OR UNTIL SUCH TIME AS ITS PURCHASED GAS ADJUSTMENT MAY BE ELIMINATED, WHICHEVER COMES FIRST

ORDER CANCELLING
HEARING AND
SUSPENDING
PROCEDURAL SCHEDULE

NG98-010

On October 30, 1998, MidAmerican Energy (MidAmerican) filed with the Public Unities Commission (Commission) an application for approval to continue its Incentive Cas Supply Procurement Program (IGSPP). The Commission approved a three-year (CSPP) beginning on November 1, 1995, on an experimental basis. MidAmerican requests that the Commission "continue the program for the later of an additional three-year period, or until such time as its purchased gas adjustment may be eliminated, whichever comes that

On June 15, 1999, the Commission issued an Order for and Notice of Hearing that assistantial a procedural schedule. The procedural schedule set a hearing date of July 7, 1999.

On June 28, 1999, the Commission received a letter from Gregory Porter, an attarney representing MidAmerican, that states MidAmerican and Staff jointly request the procedural schedule be held in abeyance pending potential settlement and further Staff analysis.

The Commission has jurisdiction over this matter pursuant to SDCL Chapters 1-26 49-34A, specifically 1-26-17.1, 49-34A-4, 49-34A-6, 49-34A-8, 49-34A-10, 49-34A-11, 49-34A-12, 49-34A-13, 49-34A-13.1, 49-34A-17, 49-34A-19, and 49-34A-21.

ibased on MidAmerican's letter, the Commission shall cancel the hearing set for July 7, 1939, which was scheduled to hear the testimony of the parties, and shall suspend the procession and Staff analysis.

it is therefore

ORDERED, that the hearing scheduled for July 7, 1999, is cancelled; and it is

FURTHER ORDERED, that the procedural schedule shall be suspended indefinitely sending further word from the parties.

Dated at Pierre, South Dakota, this 2nd day of July, 1999.

	RESTINGATE OF SER	VICE
elle a securità i	The concensional hereby constitution of	
ret lest	en this disclear, an instead on th	we docked service
	factioniae or by limit claus. Aut receivers with charges	
		. de de la companya d
	MULLICITY	allo
7 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1 1	S.
学院教徒	7/2/9	<del>9</del>
	" on the second of the second	Angell and the second and the second second second and the second and the second second and the second second

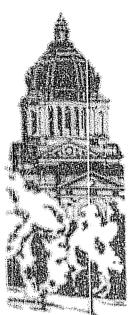
(CPFICIAL SEAL)

BY ORDER OF THE COMMISSION:

JAMES A. BURG, Chairman

PAM NELSON COPINISSION

LASKA SCHOENFELDER, CONTRISSIONER



# South Dakota mic viites Comission



State Capitol Building, 500 East Capitol Avenue, Pierre, South Dakota 57501-5070

July 2, 1999

Grea Rislov Commission Advisor South Dakota Public Utilities Commission 500 E. Capitol Pierre, SD 57501

Re: Docket NG98-010

Dear Mr. Rislov:

I am in receipt of a letter dated June 24, 1999 from Rolayne Wiest wherein Commission advisory staff requests all data requests and responses to them in this case. It is my position that this request cannot be met unconditionally. The reason is that data requests, and the responses to them, are discovery between staff and the utility. They are not part of the record and do not become evidence unless they are stipulated into the record or otherwise put in the record to become part of the evidence ultimately considered by the Commission. Accordingly, they should not be considered in the decision making process by the Commission, directly or indirectly, until they are part of the record and the parties have the opportunity to object, cross examine or do whatever they deem necessary to protect their record. SDCL 1-26-19 (1) provides that the usual rules of evidence shall be followed in contested administrative cases. Basic due process rights also come into play.

I am willing to provide this information to you, however, provided there is a clear understanding somehow made part of the administrative record that the information contained in the requests and responses will not be used by the Commission or their advisors in reaching a decision unless that information is formally made part of the record. A concurrence with this letter, filed in the docket, would be all that is necessary.

Capital Office Telephone (605) 173-3201 TAX MAA: "73 MAY

Transportation Waterouse Parision Transport things 125 42300 YAX 95051773-3225

> Consumer there 1-50%-132-1782

TITE THEORIEM Meday Hough Ludwin 1. 1910 MT 1.111.

Lengthern Windster area presidental refund

> 基础 特納代 Chairman Fra William Vice Chart and tanks Reparatelizer Linesport and the fact

Hering maked Sections Therein

辅码额 插翅 Saladar Lind areas 船網支部鞋匠 RANGE CHIEF Whitele M. Februs Marketin Piest thanh 類的物性性類 Least Hamewood Len Brit Carrier House Line Hull HAST SMARKET Kate Manager Box Kamile Talasta Kidho lather P Luxumu Charles Land Letty Markets GERRY A History Reith Squier Assistance Asha West

į.

(Caffiron Hoseck Staff Attorney

Very truly your

cc: Greg Porter (via fax) Dave Jacobson

## MAY, ADAM, GERDES & THOMPSON LLP

503 SOUTH PIERRE STREET

PIERRE, SOUTH DAKOTA 57501-0160

CLENTE III. HARTENS HART TORTS

KARL JOSEPH THE BAS TORE

THE BAS TORTH

LESS TO A TRANSPORT

CHARLES HARTES

CHARLES

July 6, 1999

OF COUNSEL!

TELEPHONE
605 224 8603
TELECOPIER
605 224 6289
E-MAIL
dag@magt.com

RECEIVED

JUL 0 7 1999

Mr. William Bullard, Jr.
Nxecutive Director
Public Utilities Commission
Ntate Capitol
Non East Capitol
Pierre, South Dakota 57501

SOUTH DAKOTA PUBLIC UTILITIES COMMISSION

NE: MIDAMERICAN ENERGY COMPANY; INCENTIVE GAS SUPPLY PROCUREMENT PLAN

Docket No: NG98-010 Our file: 0209

bear B111:

Enclosed is a certified copy of an order admitting Greg Porter to practice pro hac vice in the above-entitled matter. Please file the enclosure.

Yours truly.

MAY, ADAM, GERDES & THOMPSON LLP

DAG: mw

Englosure

ga/enc: J. Gregory Porter

JUL 97 1999

# BEFORE THE PUBLIC UTILITIES COMMISSION UTILITIES COMMISSION

SOUTH DAKOTA PUBLIC

in an		)	DOCKET NO: NG98-010
MIDAMERICAN ENERG	BY COMPANY	) ) )	ORDER TO ADMIT NONRESIDENT ATTORNEY PRO HAC VICE

Upon the application of J. Gregory Porter to appear pro hac vice in the above-entitled administrative proceeding pursuant to SDCL § 16-18-2, it appearing that said nonresident attorney meets the qualifications of SDCL § 16-18-2 and that he is full-time employee not requiring an application to the South Dakota Department of Revenue for a sales tax license, and upon motion of David A. Gerdes, a resident attorney and a member of the Bar of this Court in good standing, and good cause appearing, it is

ORDERED AND ADJUDGED that J. Gregory Porter be, and he is hereby, authorized to appear as an attorney for MidAmerican Energy company in the above-entitled proceeding before the South Dakota Public Utilities Commission.

Dated this 30 day of

BY THE

Circuit Court Judge

APPERT:

STATE OF SLAUTH DAKOTA CIRCUIT COURT, HUGHES CO. FILED

JUN 3 0 1999

of Ellan III

Table of South Dekota ) Course of Multipos

I hardby carrily that the laragoing mateiment is a frue and correct war of the original on file in my David Hari Bly of LIVE 1911. MARY L FRICK SON, Black M Courts

Washington Little State Clark of Courts / Dopuly



MidAmedopa Energy 666 Gradd Avehde PO, Box 957 Des Midnas, Idwa 50303-0667

August 11, 1999

#### SENT VIA OVERNIGHT DELIVERY

Cameon Hoseck South Dakota Public Utilities Commission 50# East Capital Avenue Prage, South Dakota 57501-5070

RE

Decket No. NG98-010

RECEIVED

AUG 1 2 1999

SOUTH DAKOTA PUBLIC UTILITIES COMMISSION

FAX Received AUG 11 1999

Dear Camum.

In accordance with our earlier telephone discussions, enclosed please find the original executed copies of the Joint Motion for Approval of Settlement Agreement and the Settlement Stipulation. Please sign where indicated and file the original with the South Daketta Public Utilities Commission. I would appreciate it if you would return a file-stamped copy to me in the enclosed envelope.

If you have any questions, please give me a call at (515) 281-2641.

Sincerely.

J. Gregory Porter Senior Attorney

isiPuh Englusares

CC.

Firm Howard Mark Howett

#### BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF SOUTH DAKOTA

IN THE MATTER
IDE THE APPLICATION OF
MIDAMERICAN ENERGY COMPANY
FOR AUTHORITY TO CONTINUE
ITS INCENTIVE GAS SUPPLY
PROCUREMENT PLAN IN
SOUTH DAKOTA

DOCKET NO. NG98-010

## JOINT MOTION FOR APPROVAL OF SETTLEMENT AGREEMENT

Staff of the South Dakota Public Utilities Commission ("Commission Staff"), jointly referred to as "Parties," and propose that the South Dakota Public Utilities Commission ("Commission") adopt the attached Settlement Stipulation ("Stipulation") as the settlement and resolution of all of the issues raised regarding MidAmerican's request to continue the incentive Gas Supply Procurement Plan initially approved by the Commission in MidAmerican Docket No. NG95-006. In support of this motion, the Parties submit as follows:

- This Motion is made pursuant to ARSD 20:10:01:19.
- The Stipulation resolves all of the issues in Docket No. NG98-016.
- 3. The Stipulation represents a negotiated settlement of specific issues in this proceeding. The terms of the Settlement Stipulation agreed upon are, to the belief of the Parties, just, fair and reasonable and consistent with South Dakota law. The Parties respectfully request the Commission approve the Stipulation.

WHEREFORE, for the foregoing reasons, the undersigned parties jointly request the South Dakota Public Utilities Commission to adopt the attached Settlement Stipulation without modification for the purposes of resolving the specific issues in Dacket No. NH98-010.

MidAmerican Energy Company

J. Gregory Porter Sienier Attorney €66 Walnut Des Moines, IA 50309

DATED: Agustu, 1998 DATED: \_

South Dakota Public Utilities Commission

Camron Hoseck

Attorney State Capitol Building

500 East Capitol Building Pierre, SD 57501-5070

## RECEID

# BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF SOUTH DAKOTA

AUG + 2 1999 SOUTH DAKGTA PLECIC UTILITIES COMMISSION

IN THE MATTER
OF THE APPLICATION OF
MIDAMERICAN ENERGY COMPANY
FOR AUTHORITY TO CONTINUE
ITS INCENTIVE GAS SUPPLY
PROCUREMENT PLAN IN
SOUTH DAKOTA

DOCKET NO. NG98-010

FAX Received MG11 1999

#### I. SETTLEMENT STIPULATION

On or about October 30, 1998, MidAmerican Energy Company ("MidAmerican") filed with the South Dakota Public Utility Commission ("Commission") a Request for the Continuation of the Incentive Gas Supply Procurement Plan ("IGSPP") initially approved by the Commission in Docket No. NG95-006, *Final Decision and Order* (November 8, 1995) MidAmerican's Request for Continuation asked the Commission to grant authority to continue the IGSPP as approved by the Commission for an additional three year period commencing on November 1, 1998, and continuing through October 31, 2001.

The Commission Staff ("Commission Staff") and MidAmerican (jointly the Parties") submitted prepared direct testimony pursuant to the Commission's procedural schedule established for this document. Thereafter, the Parties on or about June 28, 1939, requested the Commission to hold the procedural schedule in abeyance while the Parties pursued a potential settlement. As a result of settlement discussions, the Parties have been able to resolve all issues in this proceeding. The

Parties have entered into this Settlement Stipulation ("Stipulation"), which, if accepted and proceed by the Commission, reinstates the IGSPP, as modified, for a three-year parties commencing November 1, 1999.

#### II. PURPOSE

This Stipulation has been prepared and executed by the Parties for the sole purpose of resolving all issues in Docket No. NG98-010. The Parties understand and executed that the proposals, positions, and adjustments made or obtained in this Europeanism, whether express or implied, are made or obtained only through the spirit of compromise. In consideration of the mutual promises hereinafter set forth, the Parties as follows:

- Upon execution of this Stipulation, the Parties shall immediately file this fit pulation with the Commission together with a joint motion requesting that the Commission issue an order approving this Stipulation in its entirety without condition or modification.
- 2. This Stipulation includes all terms of settlement and is submitted with the condition that in the event the Commission imposes any changes in or conditions to this Chipulation which are unacceptable to either party, this Stipulation shall be deemed withdrawn and shall not constitute any part of the record in this proceeding or any other proceeding nor be used for any other purpose.
- This Stipulation shall become binding upon execution by the Parties, provided trowever, that if this Stipulation does not become effective in accordance with framigraph 2, above, it shall be null and void. This Stipulation is intended to relate only to the specific matters referred to herein; no party waives any claim or right which it may

witherwise have with respect to any matter not expressly provided for herein; no party shall be deemed to have approved, accepted, agreed or consented to any rate making principle underlying the provisions of this Stipulation or be prejudiced or bound thereby in any other current or future proceeding before the Commission. No party or representative thereof shall directly or indirectly refer to this Stipulation or that part of any order of the Commission referring to this Stipulation as precedent in any other current or future rate proceeding before the Commission.

- The Parties to this proceeding stipulate that all prefiled testimony and texhibits be made a part of the record in this proceeding. The Parties understand that if this matter had not been settled, MidAmerican would have filed rebuttal testimony responding to certain of the positions contained in the direct testimony of Commission 15tall.
- 5. It is understood that Commission Staff enters into this Stipulation for the banefit of MidAmerican's South Dakota customers affected hereby.

#### III. ELEMENTS OF THE SETTLEMENT STIPULATION

- The Parties agree to modify the tolerance band and the proportion in which customers and MidAmerican share costs and savings resulting from gas costs falling above or below the tolerance band consistent with Illustration A, which is incorporated herein by this reference.
- The reinstated IGSPP, as modified, will commence November 1, 1999, and continue for a period of three years through October 31, 2002.

- The Parties agree the calculation and performance of the IGSPP matchanism shall be consistent with the manner in which the IGSPP was calculated and performed during the initial three year term<sup>1</sup>.

BY:

Midamerican	ETH.	A STATE OF THE PARTY OF THE PAR
整 植土水体 梅 好 此 地 生工 中 不 一	See 34 35 27 F412	图 " A PAINT OF STATE OF THE ST
322 - L. L. C. L.	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

South Dakota Public Utilities Commission

J. Gregory Portor Senior Altorney 656 Walnut Des Moines, IA 50309

Camron Hoseck
Attorney
State Capitol Building
500 East Capitol Building
Pierre, SD 57501-5070

MITTER and Mittelline Street and Andrew Street Street

DATED:

For example, during authorism discussions, the Parties clarified that the hedging activity related to winter consistent with past practices, be excluded from the calculation of the IGSPP. Nonetheless, the little are not continue, consistent with past practices, to include in the IGSPP calculation other hedging activity as teacher associated with MidAmerican's leased storage authorization program.

- The Parties agree the calculation and performance of the IGSPP machinism small be consistent with the manner in which the IGSPP was calculated and performed during the initial three year term.

Michaerican Energy Company

Grephry Porter
Scrior Attorney
695 Walnut
Con Moines, IA 50309

enter Aspet IIII

South Dakota Public Utilities Commission

Cernron Hoseck

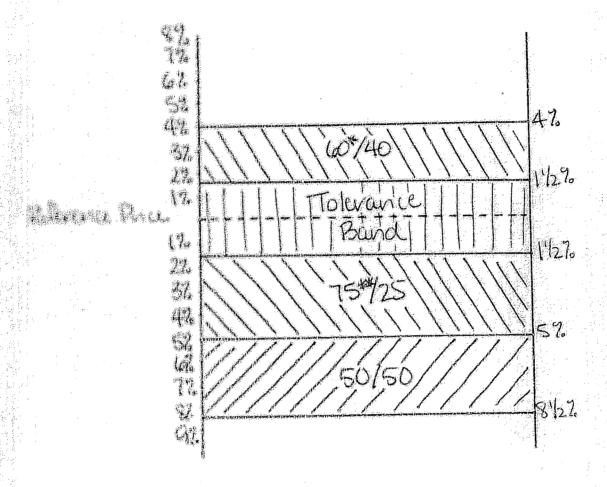
Attorney

State Capitol Building 500 East Capitol Building Pierre, SD 57501-5070

DATED: 8/11/99

For example, fluring soblement discussions, the Parties clamited that the hedging activity related to winter some and process and consistent with past practices, be excluded from the calculation of the KSSP. Nonetheless, to include in the ISSP calculation other hedging activity between all continue, consistent with past practices, to include in the ISSP calculation other hedging activity that he hadges associated with MidAmerican's leased storage authorization program.

## Illustration A



\*40% Customers
\*\* 75% Customers

#### BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF SOUTH DAKOTA

IN THE MATTER
CIF THE APPLICATION OF
MIDAMERICAN ENERGY COMPANY
FIDE AUTHORITY TO CONTINUE
FIS INCENTIVE GAS SUPPLY
PRIOCUREMENT PLAN IN
SOUTH DAKOTA

DOCKET NO. NG98-010

#### I. SETTLEMENT STIPULATION

On or about October 30, 1998, MidAmerican Energy Company ("MidAmerican") that with the South Dakota Public Utility Commission ("Commission") a Request for the Continuation of the Incentive Gas Supply Procurement Plan ("IGSPP") initially approved by the Commission in Docket No. NG95-006, Final Decision and Order (November 8, 1905) MidAmerican's Request for Continuation asked the Commission to grant muthority to continue the IGSPP as approved by the Commission for an additional three year period commencing on November 1, 1998, and continuing through October 31, 1901.

True Commission Staff ("Commission Staff") and MidAmerican (jointly the "Parties") submitted prepared direct testimony pursuant to the Commission's procedural schedule established for this document. Thereafter, the Parties on or about June 28, 1999, requested the Commission to hold the procedural schedule in abeyance while the Parties pursued a potential settlement. As a result of settlement discussions, the Parties have been able to resolve all issues in this proceeding. The

Parties have ordered into this Settlement Stipulation ("Stipulation"), which, if accepted and crossest by the Commission, reinstates the IGSPP, as modified, for a three-year commencing November 1, 1999.

#### II. FURPOSE

Supulation has been prepared and executed by the Parties for the sole parties of reactiving all issues in Docket No. NG98-010. The Parties understand and was the proposals, positions, and adjustments made or obtained in this supulation, whether express or implied, are made or obtained only through the spirit of compared in consideration of the mutual promises hereinafter set forth, the Parties are follows:

- Upon execution of this Stipulation, the Parties shall immediately file this sequences with the Commission together with a joint motion requesting that the Commission issue an order approving this Stipulation in its entirety without condition or multication.
- This Stipulation includes all terms of settlement and is submitted with the conditions that in the event the Commission imposes any changes in or conditions to this supplication which are unacceptable to either party, this Stipulation shall be deemed with the and shall not constitute any part of the record in this proceeding or any other proceeding nor be used for any other purpose.
- This Stipulation shall become binding upon execution by the Parties, previous however, that if this Stipulation does not become effective in accordance with Faragraph 2, above, it shall be null and void. This Stipulation is intended to relate only to the specific matters referred to herein; no party waives any claim or right which it may

Exercise have with respect to any matter not expressly provided for herein; no party with deemed to have approved, accepted, agreed or consented to any rate making the provisions of this Stipulation or be prejudiced or bound thereby any other current or future proceeding before the Commission. No party or expressiviative thereof shall directly or indirectly refer to this Stipulation or that part of the current of the Commission referring to this Stipulation as precedent in any other extremt or future rate proceeding before the Commission.

- The Parties to this proceeding stipulate that all prefiled testimony and part of the record in this proceeding. The Parties understand that if this matter had not been settled, MidAmerican would have filed rebuttal testimony responsing to certain of the positions contained in the direct testimony of Commission
  - 5. It is understood that Commission Staff enters into this Stipulation for the becaute of MidAmerican's South Dakota customers affected hereby.

## IL BLEMENTS OF THE SETTLEMENT STIPULATION

- The Parties agree to modify the tolerance band and the proportion in which customers and MidAmerican share costs and savings resulting from gas costs falling above or below the telerance band consistent with Illustration A, which is temperated marein by this reference.
- 2. The reinstated IGSPP, as modified, will commence November 1, 1999, and continue for a period of three years through October 31, 2002.

3

- The Parties agree the calculation and performance of the IGSPP and performance of the IGSPP and the IGSPP was calculated and the consistent with the manner in which the IGSPP was calculated and the consistent three year term.

Middinerican Energy Company

A AFRICA FORM

Series Actiony (23 Walnest

Dam Harman, IX SUICO

THE SHEET ILMS TO

South Dakota Public Utilities Commission

Carnron Hoseck

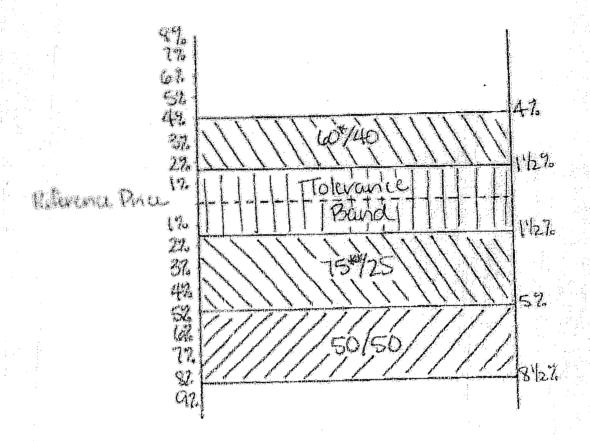
Attorney

State Capitol Building 500 East Capitol Building Pierre, SD 57501-5070

DATED: 8/11/99

The exemple, during settlement discussions, the Parties claritied that the hedging activity related to winter the parties stated to winter the parties at the parties with past practices, to include in the IGSPP calculation other hedging activity the settlement with past practices, to include in the IGSPP calculation other hedging activity the settlement with MidAmencan's leased storage authorization program.

## Illustration A



\*40% Customers
\*\* 75% Customers

# BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF SOUTH DAKOTA

100	THE	MATTER	R OF TH	E FILING	BY	)	FINAL DECISION AND
射紅	MAREA	ICAN EI	HERGY C	OMPANY	FOR	)	ORDER
μÞ	PROVA	L OF C	AUNTINUA	TION OF	THE	)	
	ipp fc	ir an a	DDITIONAL	L THREE-	/EAR	)	NG98-010
Ħ	NOO.	OR UN	TIL SUCH	TIME AS	ITS	)	
#1	RCHAI	ED GAS	ADJUST	MENT MA	Y BE	)	
ĖU	MINAT	ED, WHIC	CHEVER C	OWES FIRS	ST	)	

On October 30, 1998, MidAmerican Energy (MidAmerican) filed with the Public Commission (Commission) an application for approval to continue its Incentive Commission (IGSPP). The Commission had approved a three year to SPP tegrining on November 1, 1995, on an experimental basis. MidAmerican that the program be continued.

Manerican and Commission Staff filed prefiled testimony. On June 15, 1999, the insued an Order for and Notice of Hearing that established a procedural The procedural schedule set a hearing date of July 7, 1999. On July 2, 1999.

Commission application of MidAmerican's counsel and concurrence by staff counsel, suspended the procedural schedule and cancelled the staff counsel, suspended the procedural schedule and cancelled the staff reading to allow the parties further time to negotiate settlement. On August 11, 1997, MidAmerican and Commission staff filed a Joint Motion for Approval of Settlement and a Settlement Stipulation which had been reached between them.

We carrier sought formal intervention.

Commission voted to appear the Settlement Supulation.

The Commission has jurisdiction over this matter pursuant to SDCL Chapter 49-144 September 49-34A-4, 49-34A-6, 49-34A-8, 49-34A-10, 49-34A-11, 49-34A-12, 49-144 September 19, 49-34A-19 2 and 49-34A-21.

that the value

(ACENE) that the Sattlement Stipulation entered into between MidAmerican and Commission Staff on August 11, 1999, and which is incorporated herein by reference, shall approved and it is

FURTHER ORDERED, that this docket shall be closed.

Dated at Pierre, South Dakota, this <u>26th</u> day of August, 1999.

E POST CHECKEN AND CONTRACTOR OF THE PROPERTY	
CERTIFICATE OF SERVICE	BY ORDER OF THE COMMISSION:
The undersigned hereby certifies that this possess it is been served inday upon all parties of record to the docket service but by face-mile or by first class mail, in properly	James a. Bury
* in **s en envelopes, valn charges prepaid thereon.	JAMES A. BURG, Chairman
Fred Willer 1900	- 7. M. Car
\$ 137199	PAM NELSON, Commissioner
	, , , ,
(OFFICIAL SEAL)	Jack Deliver Jell
A STATE OF THE STA	LASKA SCHOENFELDER, Commissioner